

particular different areas would be subdivisions of the one department. That's the classical combination or merger of departments. Instead of doing that very simple thing, which is the traditional way of combining things, having one director instead of now we're going to have, as I understand it, basically four directors, three directors and a Policy Secretary who seems to be a super director, why have we done this more complicated thing? What...it seems to me that what we've done is instead of having all different types of programs in one area we've taken it up and divided it a different way, not by program so much, but by the nature of the function. That is we divided it into the program function, that is those things that are running programs. Then over here, in a second division, we put all the regulatory activities, not where they run the program, but where they regulate other people primarily, I guess. Then over here in a third division we put all the financial services. Now, it seems to me that probably none of these three can operate without the other two. And so we're going to have a big conference on everything that happens because they're all going to be related. So now we're going to have four people trying to decide how one thing should happen. So I'm exploring the dimensions of essentially one question. Why didn't we do this the simple way?

SENATOR WESELY: Well, let me tell you that I had the same concern, and I have discussed it with the administration and our colleagues on the Health Committee. What it comes down to is the fear of one super agency and the possible sinking of it as being too heavy. And the thought was taking this initial step to see how it would work, and the idea of going by function largely accomplishes the goals that I had. Where the service system has been duplicative and needs to be brought together, that's done under the one department. Where I mentioned about the finance and support, we got accountants and finance people in each agency, bring them together so we have that savings. And the regulatory licensure, actually there's probably a good reason to keep that separate, Senator Beutler. In some areas they need to regulate the service delivery over in the other department. So having two departments a little diff...I mean they're together, yet there's a little difference, is somewhat advantage us in that role of oversight. So the thinking was to attempt this approach and see if the cooperation that we need is brought together. If it doesn't happen we can move forward from that point. But the thought is that, at least at this point,