NEBRASKA REENTRY CONTINUITY ADVISORY BOARD REPORT TO THE NEBRASKA LEGISLATURE OCTOBER 6, 2025 (2024, LB631, §19)

Executive Summary

The Reentry Continuity Advisory Board was established to strengthen Nebraska's reentry system and improve outcomes for individuals returning to their communities after incarceration. Nebraska's criminal justice system is complex, involving many agencies and stakeholders. To address these challenges, the Advisory Board works to ensure that agencies coordinate effectively so individuals reentering society have access to the resources and support necessary for long-term success.

A key focus of the Advisory Board is fostering collaboration across agencies. While Probation, the Nebraska Department of Correctional Services (NDCS), Community Supervision Services (formerly the Division of Parole, now under NDCS), and the Board of Parole each serve distinct functions, their roles are interconnected. Because many individuals served by these agencies share similar criminogenic needs, coordinated efforts are essential to provide effective services and improve outcomes for communities statewide.

Moving into its second year, the Advisory Board will continue to prioritize critical areas of reentry, including transitional housing and access to community-based support services that promote stability and reintegration. The Advisory Board will also advise NDCS on housing initiatives and on the development of consistent evaluation guidelines.

A final major effort of the Advisory Board is the creation of a standardized definition of "recidivism" across agencies. A shared definition will improve data collection and tracking, promote consistency across entities, and ultimately support better outcomes and more efficient service delivery.

I. Background

The Nebraska Reentry Continuity Advisory Board was created in 2024 with the passage of LB 631. The Reentry Continuity Advisory Board is charged with "improving continuity and collaboration among department, the board, probation administration, and any other relevant criminal justice entities and offer advice that will enhance the continuity of reentry services and reentry housing for individuals in the criminal justice system."

LB631 establishes the structure of the Reentry Continuity Advisory Board to provide diverse levels of expertise and input from community stakeholders. The Reentry Continuity Advisory Board is made up of the following nine members:

• Doug Koebernick, Inspector General of the Nebraska Department of Correctional Service (position prescribed by LB631)

- Rob Jeffreys, Director of the Nebraska Department of Correctional Services (position prescribed by LB631)
- Gene Cotter, Probation Administrator (position prescribed by LB631; Replaced Deb Minardi upon her retirement in January 2025)
- Janee Pankuuk, Parole Board Chair (position prescribed by LB631; Replaced Rosalyn Cotton upon her retirement in July 2025)
- Shane Stuzman, Assistant Deputy Administrator of Adult Probation Services. <u>Role</u>: Reentry & Restorative Justice Experience (position appointed by Governor Pillen)
- Erica Raetz, Director of Reentry Services at RISE. <u>Role</u>: Victims' Rights Representative (position appointed by Governor Pillen)
- Jake Shaddy, Recovery Mentor at Different Approach Sober Living. <u>Role</u>: Formerly Incarcerated Individual (position appointed by Governor Pillen)
- Danielle Smith, Executive Director of St. Monica's Home. <u>Role</u>: Mental & Behavioral Health Expertise (position appointed by Governor Pillen)
- Ryan Spohn (RCAB Chair), Director of UNO's Nebraska Center for Justice Research. Role: Public Policy (position appointed by Governor Pillen)

The Reentry Continuity Advisory Board is required to submit a report to the Judiciary Committee of the Legislature beginning on October 1, 2025, and annually thereafter, detailing the progress, outcomes as well as the challenges related to reentry, parole and recidivism.

The Board held its inaugural meeting on December 16th, 2024 and is required to meet at least quarterly.

- The Reentry Continuity Advisory Board held a number of public meetings. A number of these included meetings at which invited entities presented. Meetings at which testimony was heard include the following:
- January 14th, 2024, Nebraska Department of Correctional Services Central Office
- February 11th, 2025- University of Nebraska Omaha- Barbara Weitz Community Engagement Center
- May 13th, 2025-University of Nebraska Omaha-Barbara Weitz Community Engagement Center
- June 10th, 2020, Nebraska Department of Correctional Services Central Office

The composition and duties of the board are outlined in *Nebraska Revised Statute 47-1117*, and summarized here:

A. Purpose

The Reentry Continuity Advisory Board exists to guide and strengthen Nebraska's reentry system so that people leaving incarceration can successfully reintegrate into society. Its work ensures policies and practices are well-informed, effective, and responsive to both public safety and the needs of reentering individuals.

The Advisory Board:

- Advises the Department, Board, and Probation Administration.
- Evaluates the effectiveness of reentry programs and housing.
- Identifies system strengths and areas for improvement.
- Serves as a bridge between government agencies, community groups, and the public.
- Advocates for reentering persons and promotes public safety through reintegration.

B. Duties (Sec. 4)

The Advisory Board shall:

- Conduct regular meetings (at least quarterly).
- Provide advice and assistance on reentry housing in Nebraska.
- Promote the interests of reentering persons and their families.
- Promote public safety through effective reintegration.
- Provide input on evaluating reentry housing facilities.
- Engage with neighborhood groups and stakeholders.
- Provide reports as requested by the Department and Board.
- Carry out other activities as requested.

C. Meetings (Sec. 5)

The Advisory Board shall convene at least quarterly. Members described in subdivisions (1)(b), (c), and (d) shall attend each meeting and share and present information relevant to the mission of the Advisory Board.

D. Access to Information (Sec. 6)

Agencies shall provide the Advisory Board with information related to its mission, including:

- Evidence-based risk assessments and programming.
- Participation in rehabilitation and education programs.
- Available treatment and programming (vocational training, substance abuse, CBT, mental health).
- Transitional and reentry housing use/needs.
- Service gaps.
- Recidivism data.
- Institutional conduct.
- Post-release/reentry planning and services.

E. Evaluation Role (Sec. 7)

The Advisory Board shall conduct periodic evaluations of reentry programs and collaborative efforts, examining:

- Whether agencies conduct comprehensive needs/risk assessments (education, housing, mental health, family support, etc.).
- Whether reentry planning is individualized and addresses criminogenic factors.
- Whether individuals have access to evidence-based interventions during and after incarceration.
- The level of collaboration and coordination among justice agencies, community groups, and stakeholders.

F. Performance Metrics (Sec. 8)

The Advisory Board shall assist in implementing and monitoring staff performance metrics:

- Shall ensure metrics align with best practices, stakeholder input, and evolving system priorities.
- Shall regularly review implementation and provide updated guidance.

II. Advisory Board Review

A. Introduction

In recent years, supporting successful reentry into society for formerly incarcerated individuals has become an important part of criminal legal reform efforts in Nebraska. Reform efforts have included:

- The creation of the Vocational and Life Skills (VLS) initiative and a "ban-the-box" rule for public employers (LB 907, 2014)
- Enacting a "justice reinvestment" bill that expanded use of probation for lower-level offenses, created broad post-release supervision, strengthened parole supervision, and invested in community-based treatment/services to reduce recidivism (LB 605, 2015)
- Enacting a "clean-up" corrections bill refining prior reforms, such as clarifying parole/probation provisions and directing agencies to coordinate on community corrections and graduated sanctions/rewards (LB 1094, 2016)
- Enacting the Occupational Board Reform Act, which required boards to review licensing barriers and created preliminary eligibility determinations for people with records seeking licenses (LB 299, 2018)
- Enacting an omnibus justice reform bill which: required at least one problem-solving court per judicial district (including reentry/veterans/mental health types), piloted virtual behavioral health access for court-involved people, added supports for community supervision, streamlined certain parole processes, created targeted housing responses for technical parole violations, and created accelerated/geriatric parole eligibility tracks (LB 50, 2023)
- Restoring voting rights immediately upon completion of a felony sentence (including parole/probation) by removing the two-year waiting period (LB 20, 2024)
- Establishing a statewide veterans diversion program allowing judges to divert eligible veterans charged with parole-eligible, nonviolent felonies into treatment (leveraging VA resources) instead of prosecution (LB 253, 2024)
- Enacting the Community Work Release and Reentry Centers Act; authorized contracting
 for community work-release/reentry centers, required reporting on reentry pilots and
 post-release supervision, prohibited excluding current/former probationers & parolees
 from grant programs, included governance/oversight changes around parole
 administration, and created the Reentry Continuity Advisory Board (LB 631, 2024)
- Joining the Council of State Government's Reentry 2030 initiative in February, 2024, aimed at improving reentry success for people with criminal records

B. Data Presentations: Developing a Foundation for the Board's Work

One of the goals of early meetings was education both internally and externally surrounding the state of reentry in Nebraska, especially as it related to the state's corrections and community corrections agencies. Data presentations were provided by the Nebraska Department of Correctional Services on corrections data, by the Nebraska Administrative Office of the Courts and Probation on Post-Release Supervision (PRS), by the Nebraska Center for Justice Research (NCJR) on the Vocational & Life-Skills Program, and by the Nebraska Department of Correctional Services on parole supervision and transitional living.

Summary of the NDCS presentation on corrections data: Dawn-Renee Smith and Greg Welch of the Nebraska Department of Correctional Services gave a presentation of corrections data to the Advisory Board on January 14, 2025. The presentation indicated that Nebraska's correctional facilities are currently overcrowded, holding over 1,600 more people than they were designed for. Also, the average length of sentences has increased over the past five years, with most incarcerated individuals serving sentences for drug-related offenses or assault.

To address the challenge of overpopulation and better prepare people to reenter their communities, the presenters highlighted NDCS's strong focus on rehabilitation. They outlined several programs offered within correctional facilities, from specialized treatment for mental health and substance abuse to educational programs ranging from GED preparation to college courses, as well as vocational job training. Data indicated that focusing on rehabilitation has had positive outcomes for individuals who participate, as the vast majority of those who complete reentry programs are successful after release, with a high percentage becoming employed within two months, which is a strong predictor of long-term reentry success.

Summary of the NCJR presentation on the Vocational and Life Skills initiative: Dr. Katelyn Towne and Dr, Ryan Spohn provided a data summary of the Vocational & Life-Skills initiative to the Advisory Board on February 11, 2025. This presentation provided program background, outlined programming offered, and detailed the Nebraska Center for Justice Research's (NCJR) role as an evaluator. The VLS initiative, administered by NDCS, funds community organizations to provide job training, life skills programs, education, and other reentry services to people who are incarcerated, formerly incarcerated, or under supervision. Currently, the VLS initiative works with 14 organizations across the state of Nebraska, including community colleges and nonprofit groups. To evaluate these programs, NCJR uses a data-driven, trauma informed, and culturally responsive approach to ensure the programs are both effective and fair. Since 2019, the VLS initiative has seen strong participation and completion rates, indicating clear progress toward its reentry goals.

Summary of the Nebraska Administrative Office of the Courts and Probation's presentation on Post-Release Supervision:

Hazel Delgado and Brandon Helding, researchers for the Nebraska Administrative Office of the Courts and Probation, provided a comprehensive overview and data summary of the PRS program to the Advisory Board on May 8th, 2025. One component of the presentation included a

comparison of the PRS program with traditional felony probation in Nebraska. The PRS program is tasked with supervising individuals who were convicted of lower-level felonies and who pose a medium to high risk of reoffending. The presentation indicated that the PRS program is effectively meeting the goals of reintegration and public safety, with generally better outcomes for its target population than traditional probation. For example, PRS participants had fewer punishments, short time in custody, and fewer revocations, especially for technical violations. The presenters suggested that the success of the PRS program is due to its focus on evidence-based interventions, as the program provides essential services such as life skills training, educational support, employment services, housing assistance, and behavioral health services, all of which target root causes offending.

Summary of the Nebraska Department of Correctional Services' Community Supervision Services presentation:

LaDonna Jones-Dunlap, Assistant Deputy Director of Community Supervision for the Nebraska Department of Correctional Services, presented at the June 10, 2025, Advisory Board meeting. She outlined how parole supervision at NDCS is working with a growing number of people being released from prison. The presentation indicated that those who are eligible for parole are managed based on their risk level. A primary goal of parole supervision is to help people remain in their communities and succeed in their reentry journeys. The presentation suggested that exploring alternative options to incarceration, when available, will be important moving forward, especially in response to technical violations. The presentation also highlighted that approximately 70% of individuals at NDCS typically obtain employment within 60 days of being released from custody. Transitional housing was discussed as well, indicating that there are over 50 transitional housing providers currently in the state of Nebraska. It was pointed out that housing stability is an important factor in providing a structured and supportive approach to reentry.

C. First-Year Focus and Highlights

During its first year, the Advisory Board concentrated on laying the foundation for its work. This began with establishing membership in coordination with the Governor's Office. Once members were confirmed and meetings initiated, the Board elected a chairperson and set its initial priorities.

By vote, the Board identified three primary areas of focus: 1) Strengthening collaboration and coordination among NDCS, Probation, other criminal justice agencies, and community-based organizations; 2) Assessing the use and need for transitional and reentry housing.; 3) Identifying gaps in services that affect successful reentry. This section elaborates on a number of areas which were addressed by the Advisory Board in year one.

Transitional Housing

A central responsibility of the Reentry Advisory Board is to provide guidance to the NDCS on issues related to reentry housing. Since Nebraska Probation already offers transitional housing services, the Board has identified an existing framework that NDCS can potentially build upon.

Throughout multiple meetings, the Board has discussed the strengths and weaknesses of current transitional housing models. A recurring theme has been the need for greater alignment and consistency between the services offered through probation and those offered through parole. Board members emphasized the importance of creating a seamless and coordinated approach across agencies.

The Board unanimously agreed that stable, secure, and safe housing is a cornerstone of successful reentry and is vital to public safety. In recognition of the critical role housing plays in reentry outcomes, the Advisory Board established a dedicated Subcommittee on Transitional Housing. Additional information about this subcommittee is provided later in the report.

Evaluation

Another key focus of the Reentry Advisory Board has been the development of a clear and effective process for evaluating reentry efforts across Nebraska. Board discussions have identified potential gaps in oversight, particularly in light of current resource limitations. These gaps, in part, led to the formation of the Advisory Board itself.

Board members noted that evaluation practices, both at the system and individual levels, could be strengthened. This includes incorporating evaluation at the front end, such as during contracting with service providers, as well as ongoing assessment of individuals under supervision. In the area of transitional housing specifically, the need for improved oversight and clear procedures was emphasized, especially considering the constraints of limited staffing and funding. While existing laws and regulations govern the physical conditions of transitional housing, a more comprehensive evaluation process is needed to ensure accountability and effectiveness among contracted providers.

The Advisory Board is also responsible for periodically evaluating how effectively NDCS (including Community Supervision Services, formerly the Division of Parole), the Parole Board, Probation, and other justice-related agencies collaborate. These evaluations should be grounded in a unified reentry framework that includes appropriate risk and needs assessments, access to treatment, education and employment services, and the identification of family or community support systems.

An important area of focus is the individualization of reentry plans. Evaluations should examine how well programming is tailored to each person's assessed high-need areas. Although individualized planning is a stated goal across corrections, probation, and parole, the Board emphasizes the importance of reinforcing this approach to better address the criminogenic needs of those served.

Finally, timely access to services must be a priority. Delays due to staffing shortages or other operational challenges can limit the effectiveness of reentry programs, and should be considered in any comprehensive evaluation strategy.

Risk-Need Assessment and Evidence-Based Programming

State agencies increasingly emphasize the use of evidence-based programs and interventions to support successful reentry. Research consistently demonstrates that evidence-based approaches are most effective in reducing recidivism and improving outcomes when measured against established benchmarks.¹

In addition, the use of validated risk and need assessments is critical to targeting resources appropriately. Currently, four different assessment tools are used at various stages of the system and for different purposes. This variation means that agencies may be using different instruments to address similar needs. Greater alignment in the selection and application of assessment tools would enhance consistency, reduce duplication, and create efficiencies across agencies, ultimately improving service delivery for individuals transitioning back into the community.

Participation in Rehabilitation, Training, and Education Programs

The provision of rehabilitative, training, and educational programs represents a significant strength across probation, NDCS, and the Board of Parole. The Parole Board places strong

¹ Andrews, D. A., Bonta, J., & Hoge, R. D. (1990). Classification for effective rehabilitation: Rediscovering psychology. *Criminal Justice and Behavior*, 17(1), 19–52. https://doi.org/10.1177/0093854890017001004

Butler, H. D., Solomon, S., & Spohn, R. (2018). Programming in restrictive housing: Considerations for improving outcome evaluations. *Criminal Justice and Behavior*, 45(8), 1174-1191. https://doi.org/10.1177/0093854818780450

Cullen, F. T., & Gendreau, P. (2001). From nothing works to what works: Changing professional ideology in the 21st century. *The Prison Journal*, 81(3), 313–338. https://doi.org/10.1177/0032885501081003002

Duwe, G., & Clark, V. (2015). Nothing will work unless you did: The predictors of postprison employment. *Criminal Justice and Behavior*, 42(8), 823–842. https://doi-org.leo.lib.unomaha.edu/10.1177/0093854816689104

Gendreau, P., Goggin, C., French, S. A., & Smith, P. (2006). Implementing the principles of effective intervention: Staff and organizational development strategies. In F. T. Cullen, J. P. Wright, & K. R. Blevins (Eds.), *Taking stock: The status of criminological theory* (pp. 419–446). Transaction Publishers.

Lowenkamp, C. T., & Latessa, E. J. (2005). Increasing the effectiveness of correctional programming through the risk principle: Identifying offenders for residential placement. *Criminology & Public Policy*, 4(4), 673–704. https://doi.org/10.1111/j.1745-9133.2005.00021.x

Mackenzie, D. L. (2000). Evidence-based corrections: Identifying what works. Crime & Delinquency, 46(4), 457–471. https://doi-org.leo.lib.unomaha.edu/10.1177/0011128700046004

Wilson, D. B., Bouffard, L. A., & Mackenzie, D. L. (2005). A quantitative review of structured, group-oriented, cognitive—behavioral programs for offenders. *Criminal Justice and Behavior*, 32(2), 172–204. https://doi.org/10.1177/0093854804272889 weight on program participation and completion when making release decisions, alongside other primary considerations such as public safety and the development of an appropriate long-term reentry plan. Evidence shows that improved educational outcomes increase the likelihood of long-term success in the community.²

NDCS offers a wide range of vocational training opportunities, both during incarceration and after release. The state's commitment is reflected in initiatives such as Reentry 2030, which emphasizes expanding community-based vocational opportunities for people leaving prison. Within facilities, programs include those offered through Cornhusker State Industries and the Commercial Driver's License program at the Omaha Correctional Center. In the community, the Vocational and Life Skills (VLS) program provides additional vocational training and support.

A key focus identified by the Board is ensuring that individuals secure employment within ninety days of release, whether on parole or probation. Reentry plans that prioritize both the acquisition of sustainable vocational skills and rapid employment are critical in addressing one of the most important factors in reducing recidivism.

Public Engagement

Most Advisory Board meetings included time for public comment, creating opportunities for meaningful dialogue not only among board members but also with community members and stakeholders. These discussions highlighted existing gaps in reentry services and provided insight into community priorities for the Board's work and for reentry efforts across Nebraska. By combining public input with the expertise of board members, the Advisory Board is better positioned to advance meaningful improvements in the state's reentry process.

Performance Metrics

The Advisory Board is also responsible for providing guidance to probation, parole, and NDCS on the development of staff performance metrics. These metrics should be carefully designed to reflect the distinct responsibilities of each agency and the populations they serve. Performance measures must align with agency missions and with the broader goals of the State of Nebraska: to enhance public safety while delivering evidence-based interventions and services that promote the best possible outcomes for individuals involved in the justice system. The creation and refinement of these metrics will remain an active topic of discussion in future Advisory Board meetings.

Data

Comprehensive data collection is essential to support data-informed practices that improve reentry outcomes. Researchers from probation and NDCS will work with the Advisory Board's

² Bozick, R., Steele, J., Davis, L., & Turner, S. (2018). Does providing inmates with education improve postrelease outcomes? A meta-analysis of correctional education programs in the United States. *Journal of Experimental Criminology*, 14(4), 389-428. https://doi.org/10.1007/s11292-018-9334-6

research subcommittee to review current practices in each agency and identify opportunities for greater consistency in data collection. For example, probation already tracks outcomes related to transitional housing, and NDCS will collaborate in analyzing these data and adapting frameworks that could be applied across both agencies.

A particular focus of the Advisory Board is the collection and analysis of data on transitional housing clients and their outcomes. Tracking outcomes by risk level across facilities is critical, as certain homes may be more effective for specific populations. This type of analysis could improve matching between individual needs and program strengths. While challenges exist, given the number of transitional homes across Nebraska and their varying services, partnerships with current and future providers can help align data collection methods. For instance, some homes may demonstrate stronger results for clients with substance use needs, while others may be more effective for individuals with different risk factors. Establishing consistent, cross-agency data tracking mechanisms will be key to strengthening these insights.

D. Subcommittees

Transitional Housing Subcommittee

The Advisory Board has been tasked with advising NDCS on the development of statewide standards for transitional housing. To advance this work, the Board created a Transitional Housing Subcommittee responsible for developing standards, establishing consistent data collection practices, and evaluating housing outcomes.

The subcommittee includes board members Jake Shaddy, who brings extensive experience with transitional housing in Nebraska; Erica Raetz of RISE; Shane Stutzman of Probation; and Doug Koebernick, Inspector General of NDCS. The primary goal of this group is to create clear standards and evaluation processes for transitional housing programs. The subcommittee will build on existing work led by Probation, using it as a foundation to inform broader statewide efforts. The Probation Service Definition for both Level 1 Transitional Living facilities and Level 2 Transitional Living facilities can be found at the end of the Appendix.

Research Subcommittee

Meetings have been held to begin forming a Research Subcommittee. The subcommittee's primary goal is to work closely with the Transitional Housing Subcommittee to define key data needs, identify who will be responsible for collection, determine methods of collection, and establish where and how the data will be stored. In addition, the subcommittee will explore strategies to improve data sharing and integration across agencies, with the aim of strengthening data-informed practices statewide.

E. Conclusion and Next-Steps

Next steps for the Advisory Board will focus on the title and mission: improve the continuity of the reentry process in Nebraska across all relevant agencies. The Advisory Board will continue to address identified gaps in services, communication, and data sharing.

Transitional Housing will continue to be a major focus as NDCS is tasked with developing a plan to solicit transitional housing providers by July 2026. All members at the table can play a significant role in developing standards for reentry housing within NDCS. An additional focus will be the development of consistent metrics for all transitional housing.

The Advisory Board will continue to enhance collaborations between key stakeholders in the criminal justice system in Nebraska, with the goal of producing more efficient service-delivery across agencies, as well as the broader goals of improving public safety and decreasing recidivism across the state.

Appendix Data Presentations and Transitional Living Services Level Definitions

NDCS Data Presentation



Overview

- Population and Demographics
- Institutional Conduct
- Programming
- Post-Release/Reentry Planning Services
- Transitional/Reentry Housing
- Social Determinants of Health

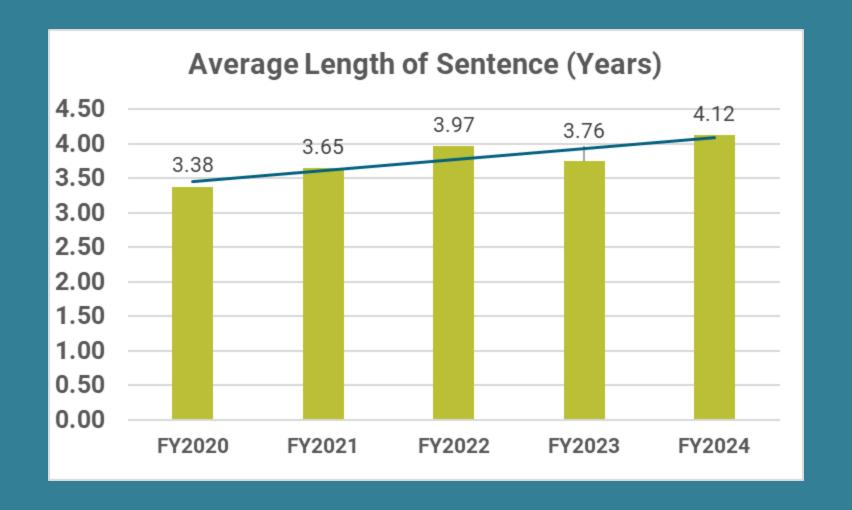
Average Daily Population

Average Daily Population (ADP) by Facility						
Facility	ADP	Operational Capacity	% of Operational Capacity	Design Capacity	% of Design Capacity	
CCC-L	583	575	101.4%	460	126.7%	
ccc-o	176	113	155.5%	90	195.2%	
NCCW	320	344	93.0%	275	116.3%	
NCYF	65	95	68.0%	76	85.1%	
NSP	1295	1023	126.6%	818	158.3%	
осс	769	495	155.3%	396	194.1%	
RTC	1375	1105	124.4%	884	155.5%	
TSCI	1044	1200	87.0%	960	108.8%	
WEC	181	125	144.5%	100	180.7%	
Total	5807	5075	114.4%	4059	143.1%	

Current Population

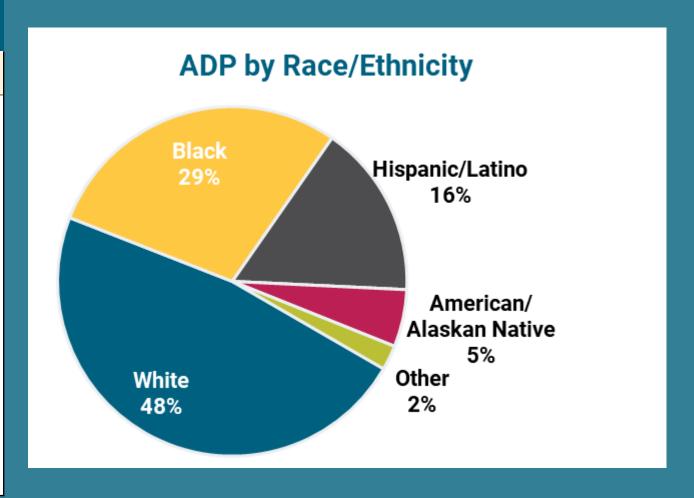
Daily Population (Count) by Facility						
Facility	Count	Operational Capacity	% of Operational Capacity	Design Capacity	% of Design Capacity	
CCC-L	584	575	101.6%	460	127.0%	
ccc-o	175	113	154.9%	90	194.4%	
NCCW	304	344	88.4%	275	110.5%	
NCYF	67	95	70.5%	76	88.2%	
NSP	1284	1023	125.5%	818	157.0%	
occ	770	495	155.6%	396	194.4%	
RTC	1310	1105	118.6%	884	148.2%	
TSCI	1038	1200	86.5%	960	108.1%	
WEC	176	125	140.8%	100	176.0%	
Total	5708	5075	112.5%	4059	140.6%	

Average Length of Sentence



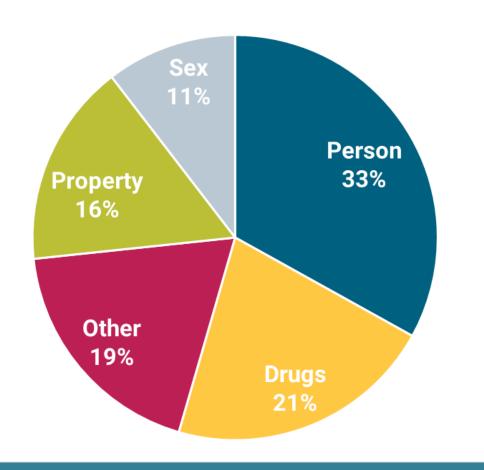
Race/Ethnicity

ADP by Race/Ethnicity				
Race/Ethnicity	ADP	% Population		
White	2765	47.61%		
Black	1669	28.73%		
Hispanic/Latino	934	16.08%		
American/ Alaskan Native	308	5.29%		
Asian	43	0.73%		
Hawaiian/ Pacific Islander	5	0.09%		
Other	79	1.35%		
Data unavailable	6	0.10%		



Most Serious Offense

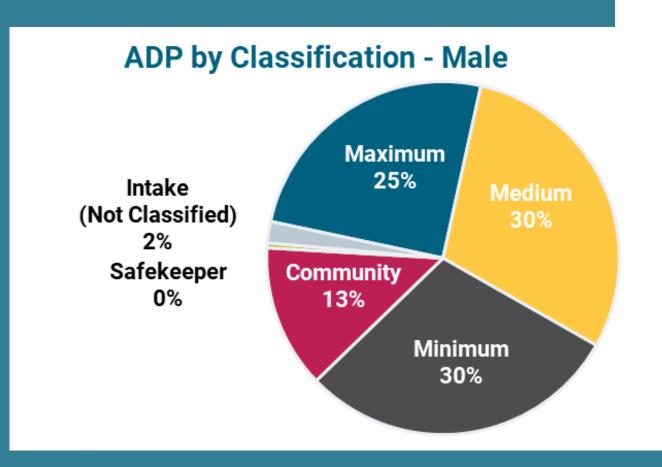


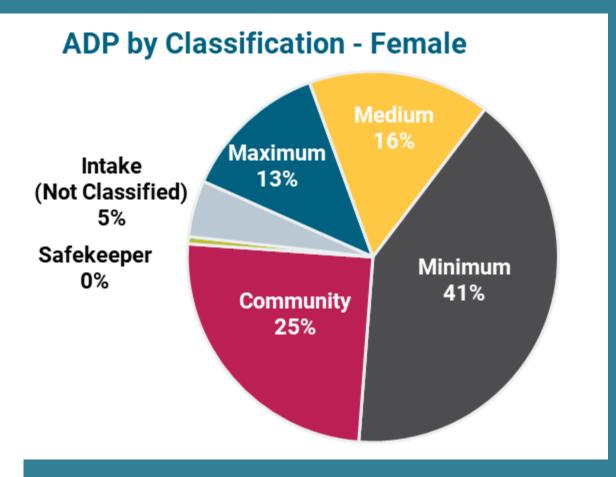


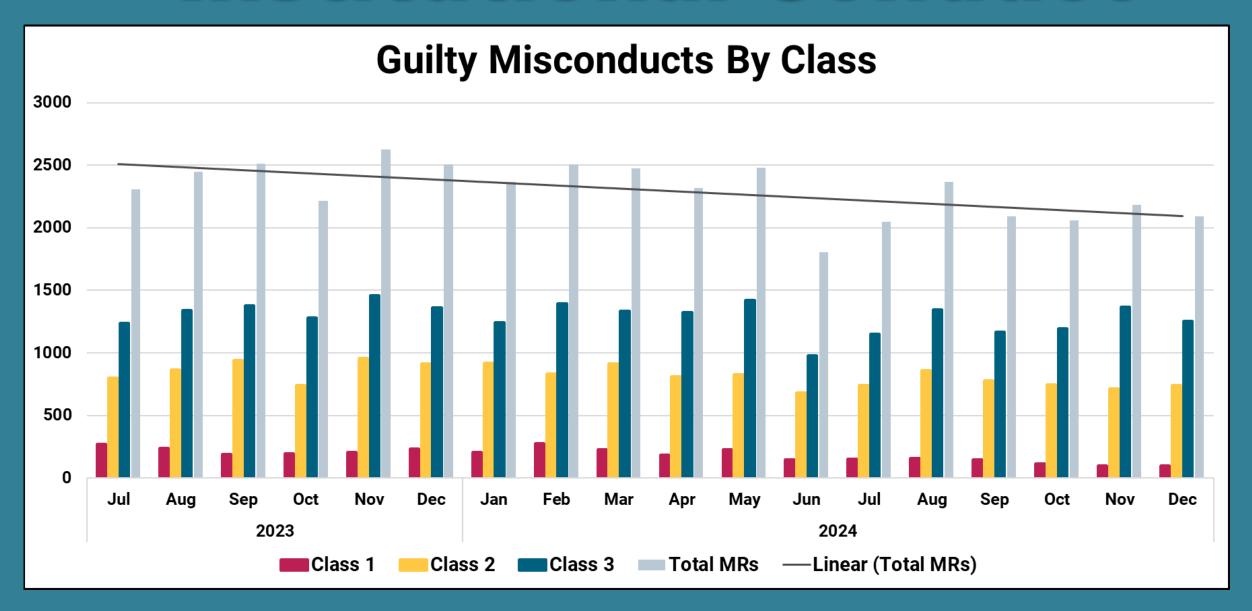
60%

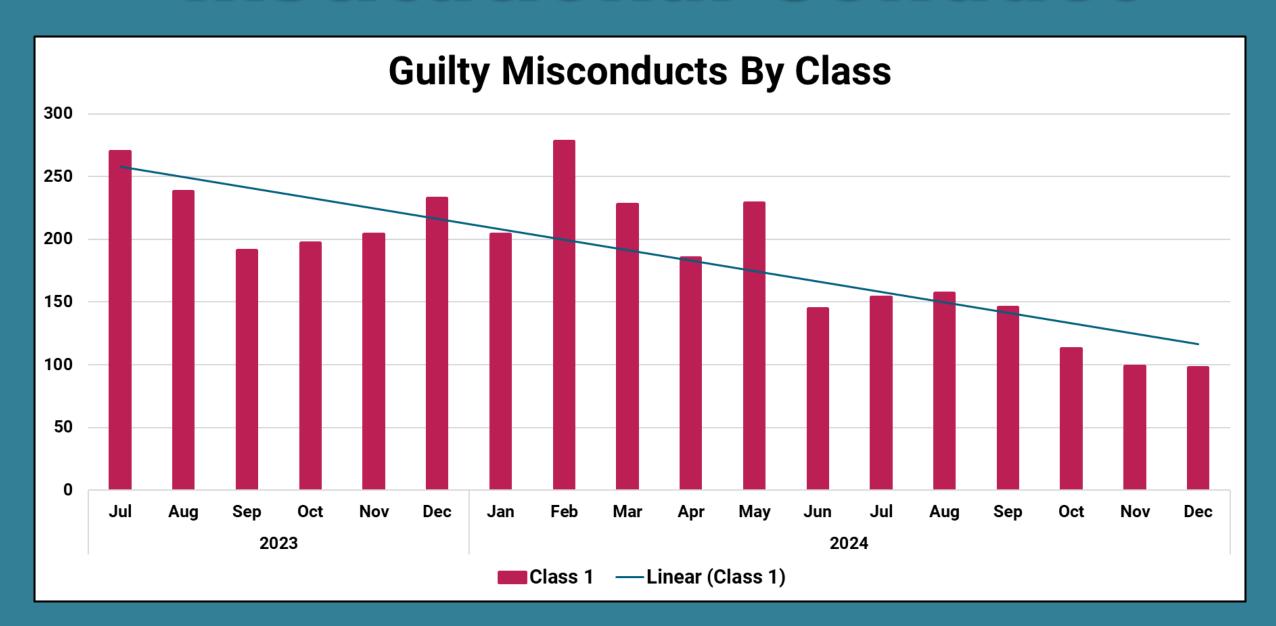
of all NDCS incarcerated individuals have an MSO of Assault, Homicide, Robbery, or Sex Offenses.

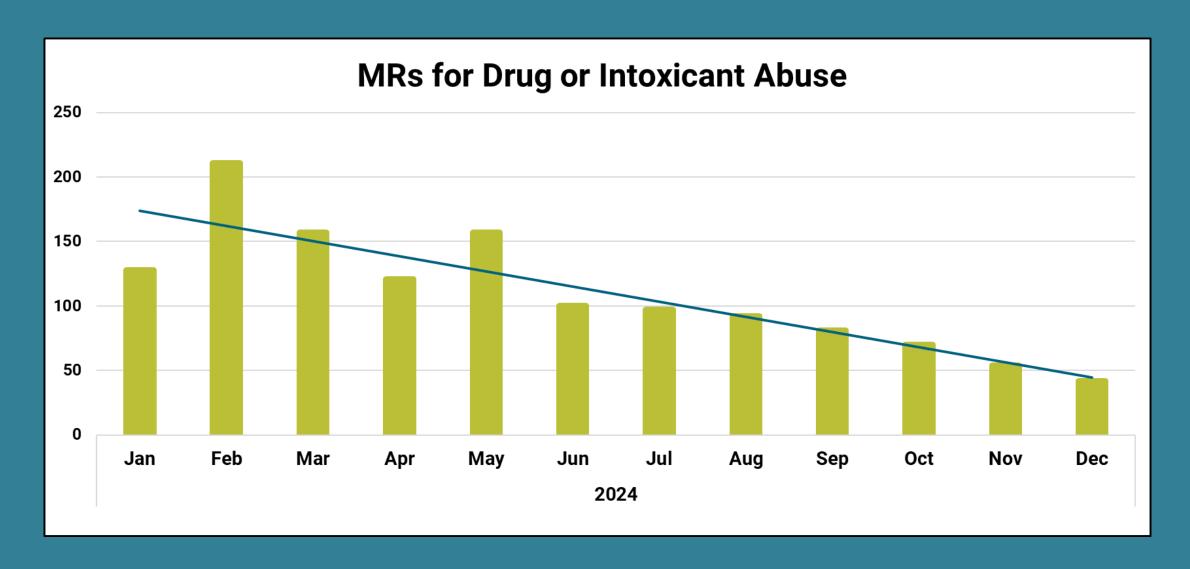
Custody Classification

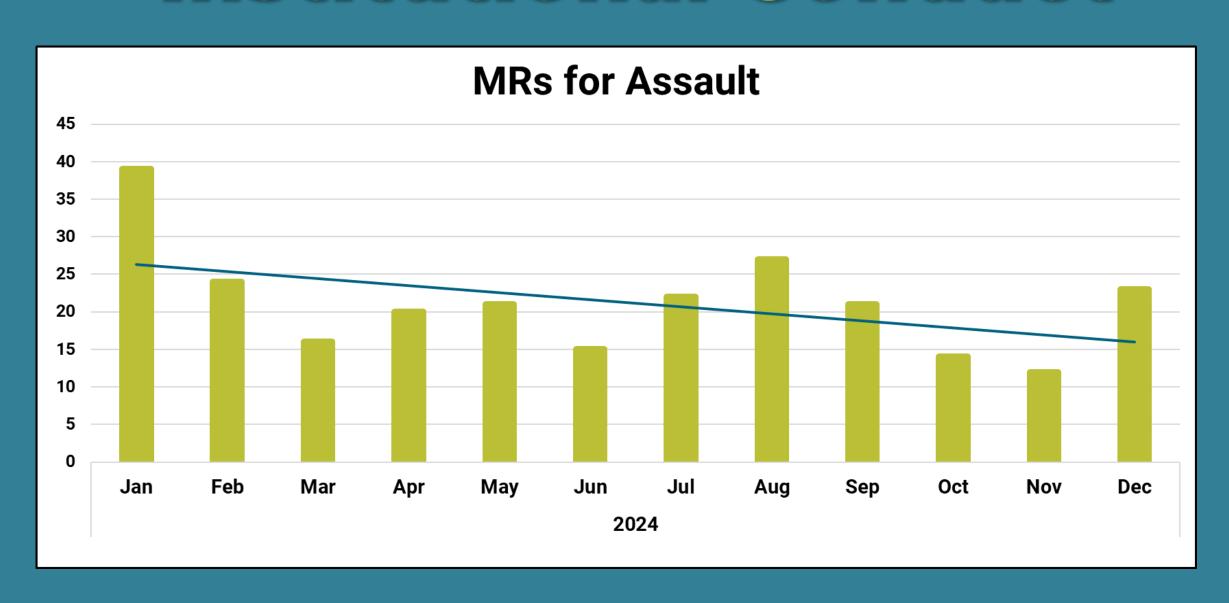




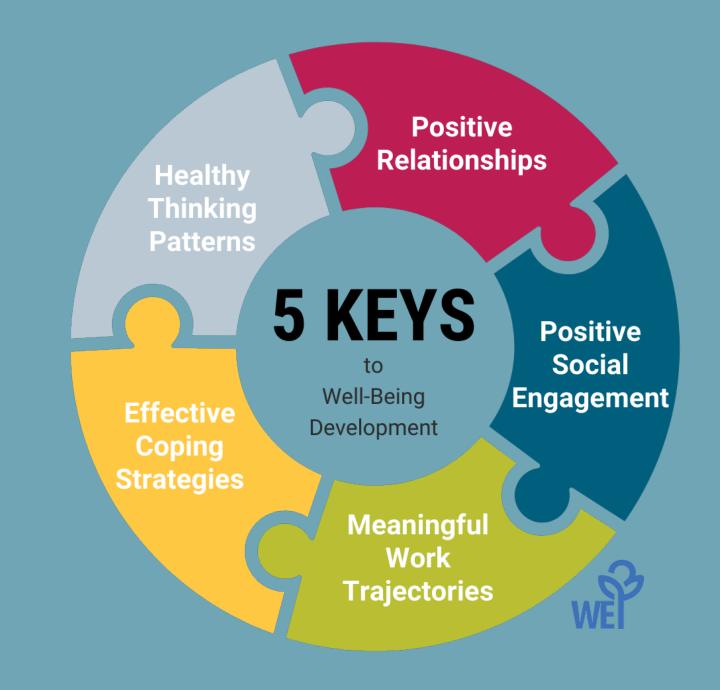








5-Key Model for Reentry and Well-Being Development



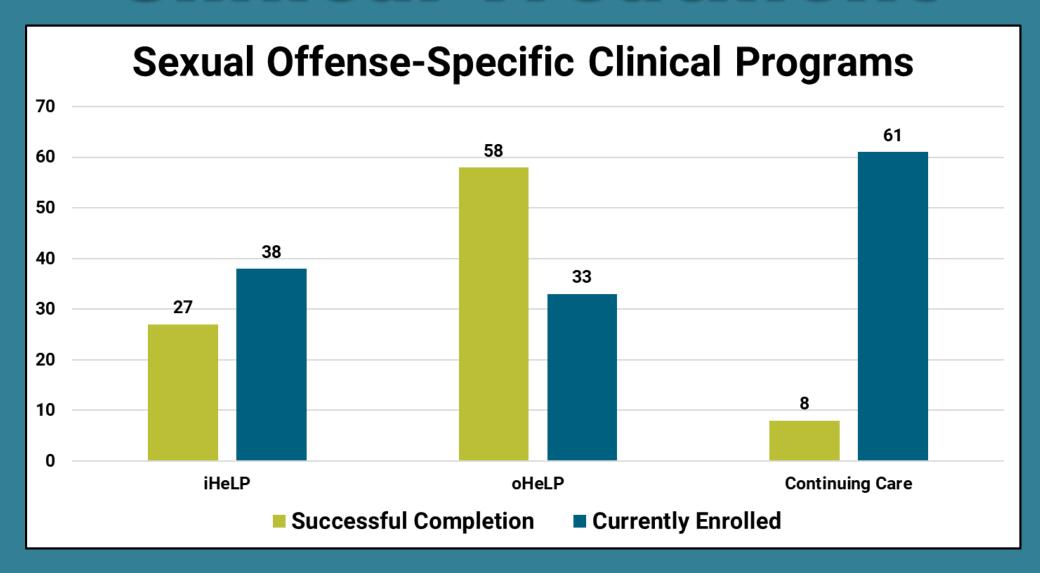
Mental Health

Primary Focus:

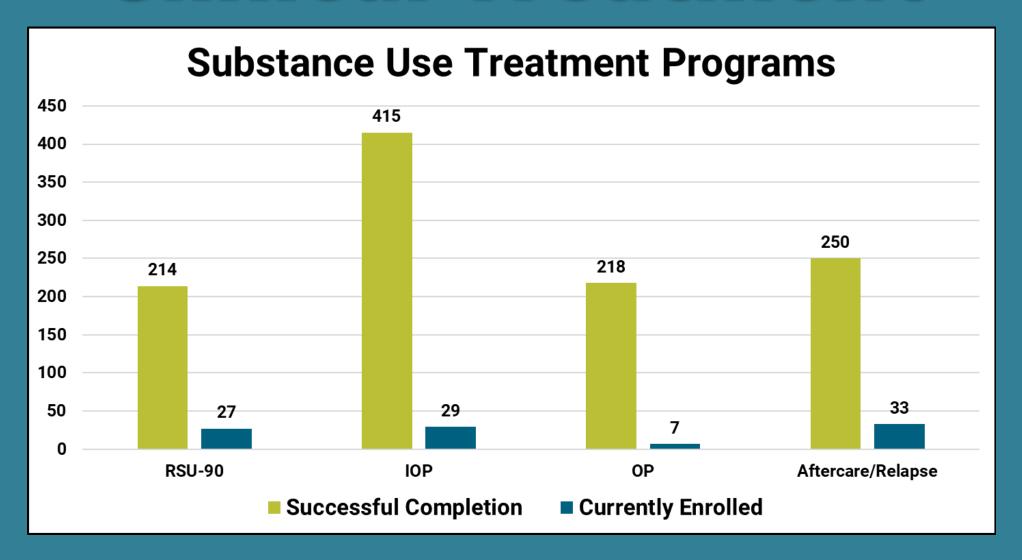
Direct Care to individuals with a serious mental illness (SMI)

Crisis intervention

Clinical Treatment



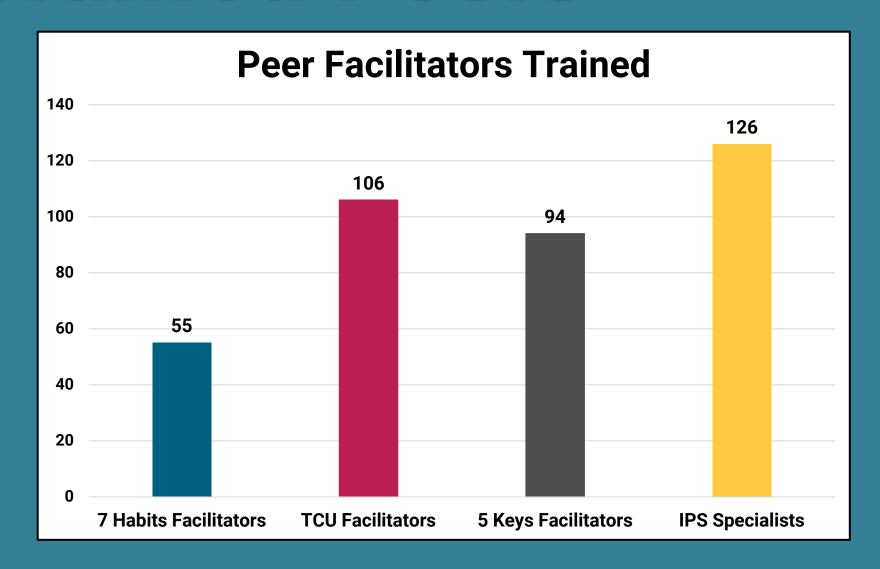
Clinical Treatment



Trained Peers

226

Total Peers Trained



Getting Started

5-Keys
Role Induction
& Focus Mapping



Healthy Thinking Patterns	Total Completions Ideas for Better Communication Understanding and Reducing Angry Feelings Unlocking Your Thinking	3486 1173 1224 1089	1662
Effective Coping Strategies	Total Completions	324	317
Strategies	Power From Within	324	
Positive	Total Completions	1258	
Polationchine	Building Social Networks	972	1088
Relationships	Building Social Networks Rewarding Relationships	972 286	1088
Relationships			1088
Positive Social Engagement	Rewarding Relationships	286	1088

Total Now, Next, Later Completions NNL Cover Letters-Community NNL Criminal Background Discussion-Community NNL Education Beginning & Continuing-Community NNL Employment Retention Inventory-Community NNL Financial Well-being-Community **NNL Job Applications-Community** Meaningful Work NNL Job Interview Workshop-Community **Trajectories NNL** Job Retention NNL Job Search Methods-Elevator Pitches-Community NNL Job Search Methods-Networking-Community NNL Resume Workshop-Community NNL Self-Awareness & Job Searching 1-Community NNL Self-Awareness & Job Searching 2-Community **NNL Time Management-Community**

NNL Understanding Resumes-Community

130

301

27

23

8

12

38

37

29

17

29

29

Domestic Violence Programs

ACTV-NE

Nebraska State Penitentiary

Omaha Correctional Center

Reception and Treatment Center

Tecumseh State Correctional Institution

Work Ethic Camp

Choice Change Consequence

Community Corrections Center Lincoln

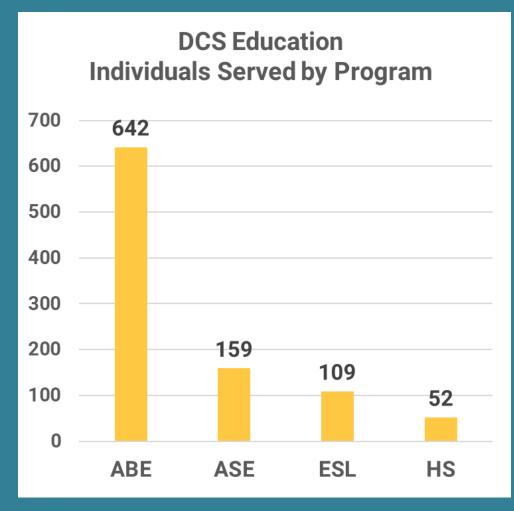
Community Corrections Center

- Omaha



94% of individuals who participate in domestic violence programming successfully complete their program

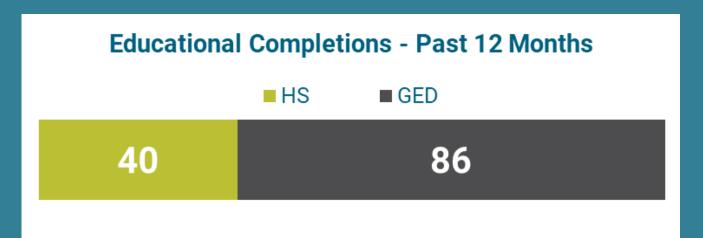
Education Programs



*Program Start/End Dates within range 1/1/2024-12/31/2024

DCS Education

- Adult Basic Education (ABE)
- Adult Secondary Education (ASE)
- English as a Second Language (ESL)
- High School (HS)
- General Equivalency Diploma (GED)



Education Programs

College Courses Current Enrollment Metro Community College - 155 Southeast Community College - 162 York University (VLS) - 15 University of Nebraska - Omaha - 39

Tablet Engagement

edovo



605K

Content Completed

20K

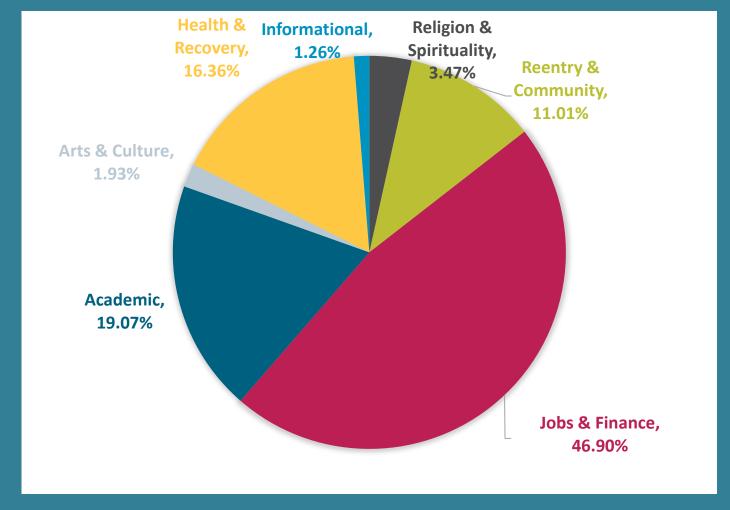
Courses Completed

6,595

Active Learners

241K

Total Learning Hours



Industries Programs

CSI Shop	Facility
Commercial Laundry	NSP
	TSCI
Woodshop	NSP
	TSCI
Metal Shop	NSP
Print Shop	RTC
Sewing Shop	OCC
	NCCW
Furniture Shop	NSP
Soap Shop	NSP
Sign Shop	NSP
License Plate Shop	NSP
Braille Shop	NSP
Canteen	TSCI

Certification

Forklift

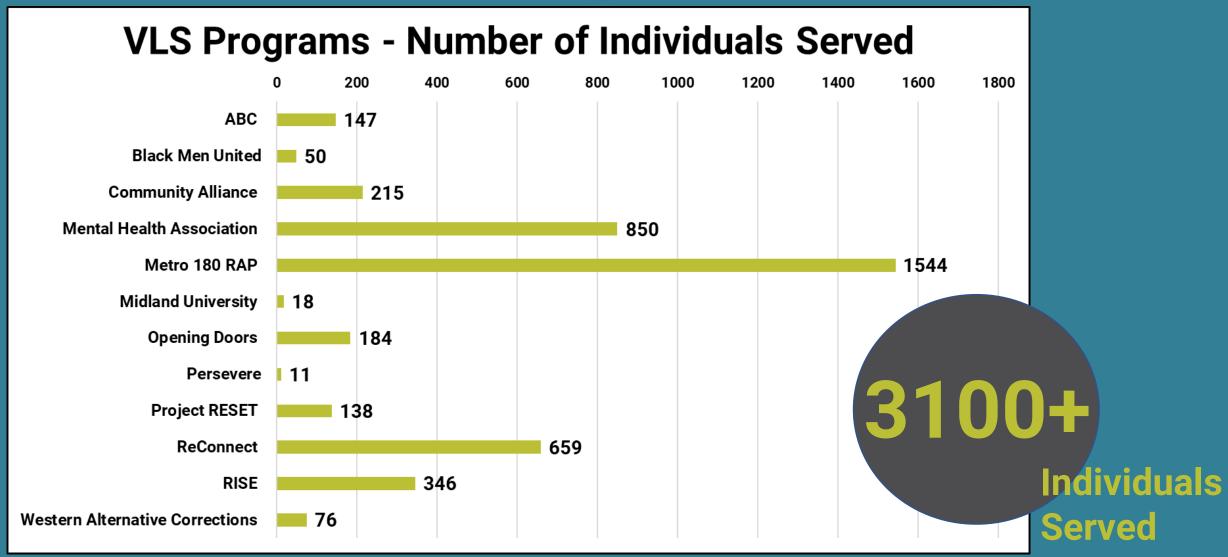
Welding

Private Venture

TEK

USDOL Apprenticeship	
Linen Management	
Braille Transcription	
CNC Operator	
Cabinet Maker	
Chemical Operator	
Furniture Finisher	
Machine Operator	
Laundry Machine Mechanic	
Offset Press Operator	
Upholstery	
Welding	

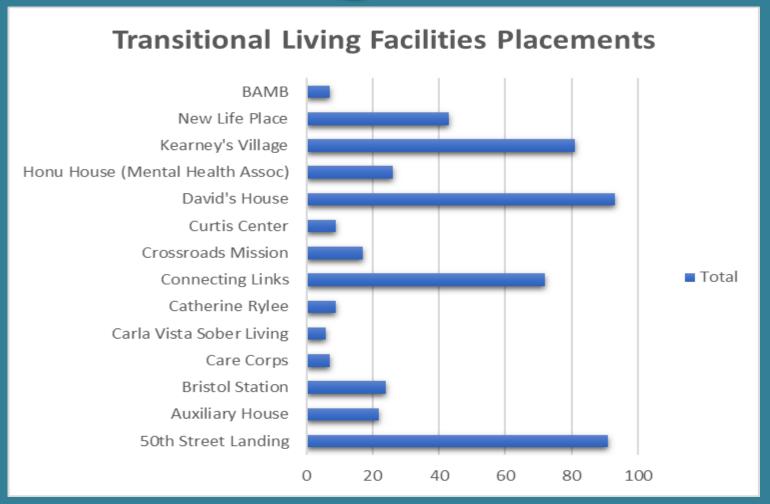
VLS Programming



Post-Release and Reentry Planning Services



Post-Release and Reentry Planning Services



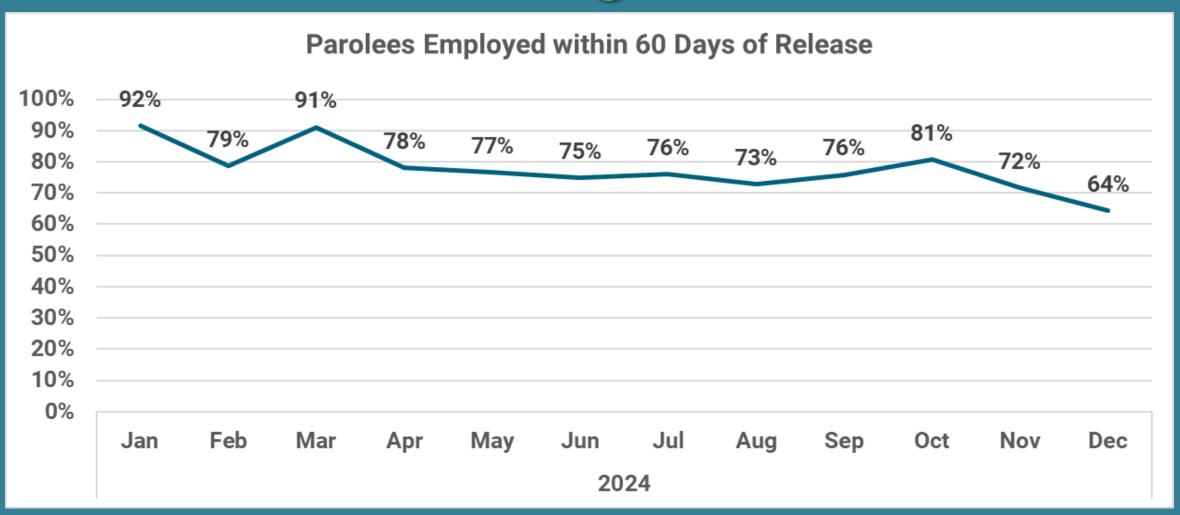
Post-Release and Reentry Planning Services



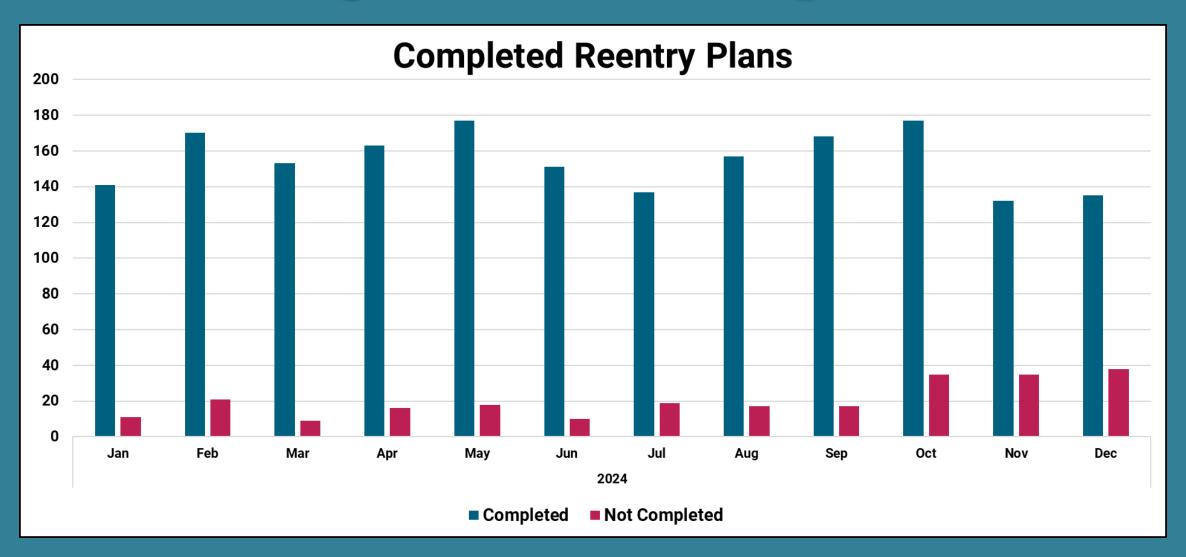
Use of and Need for Transitional Housing and Reentry Housing

• Of the 459 clients who received assistance, 79% either completed their sentence or are continuing their supervision.

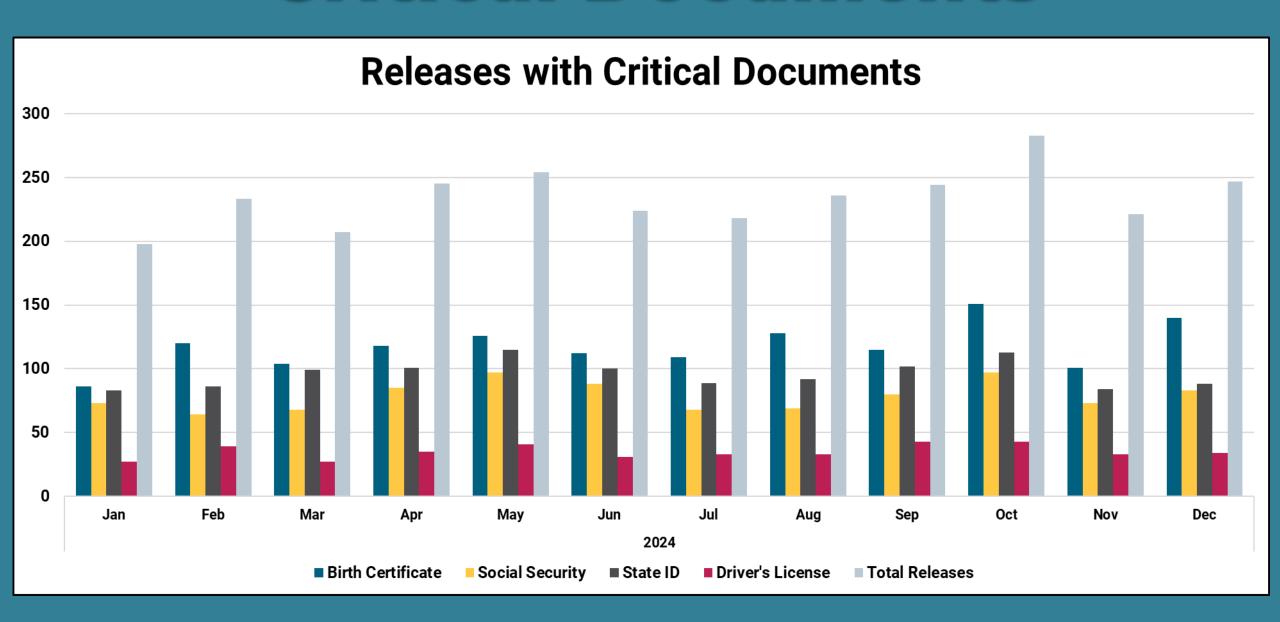
Percent of Parolees Employed Within 60 Days of Release



Reentry Plan Completions



Critical Documents



Social Determinants of Health

Health Care and Quality

Insurance
Health Literacy
Transportation

Copays

Provider Availability

Neighborhood and Built Environment

Housing

Transportation

Safety

Walkability

Parks/Recreation

Water Quality

Access to Healthy Food

Social and Community Context

Social and Community Integrations

Support Systems

Community Engagement

Stress

Discrimination

Economic Stability

Employment

Income

Debt

Expenses

Support

Medical Bills

Education Access and Quality

Higher Education

Literacy

Early Childhood Education

Language

Vocational Training

Vocational & Life Skills Program Initiative



Vocational & Life Skills Program Initiative

Presented for the Reentry Continuity Advisory Board Meeting By Katelynn Towne, Ph.D. & Ryan Spohn, Ph.D.

Nebraska Center for Justice Research | School of Criminology & Criminal Justice



Outline

LB 907

Role as evaluators

VLS logic model

Funded programs

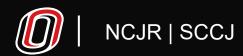
Geographic coverage

Recent program completions

VLS data highlights

Upcoming evaluation work

Quarterly meetings

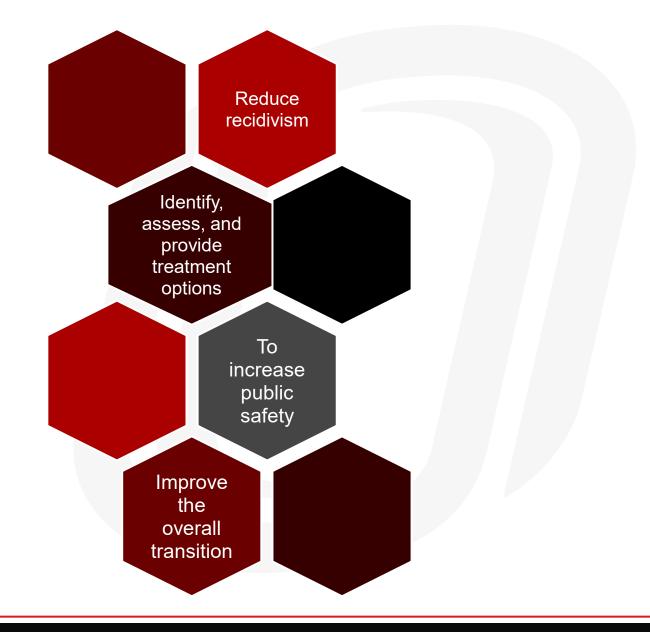






LB 907

- Created the Vocational and Life Skills Program Fund
- Administered by NDCS
- In consultation with the Board of Parole
- Shall provide funding to aid in the establishment and provision of community-based vocational training and life skills training for adults who are incarcerated, formerly incarcerated, or on supervision
- Evaluate effectiveness of program
- Report quarterly



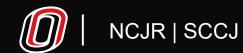




Role as Evaluators



- VLS from perspective of evaluator
- What is evaluation?
- Different evaluation approaches we have utilized
 - Data tracking
 - Impact/outcome
 - Culturally responsive
 - Trauma informed
 - Appreciative
 - Improvement
 - Accountability







VLS Logic Model

PARTICIPATION

- ✓ Participants
- ✓ NDCS
 - Administration
 - Reentry
- ✓ Probation
- ✓ Parole
- ✓ Grantees
 - Administration
 - Case workers
- Instructors
- ✓ Community partners
- ✓ Employers
- ✓ Evaluators

ACTIVITIES

- ✓ Intake & assessment
- ✓ Training
 - Vocational
 - Educational
 - O Life skills
- ✓ Barrier assistance
- ✓ Basic need assistance
 - Supplies
 - Shoes
- ✓ Life coaching & case management
- √ Facilitate community networking

INPUT

- ✓ Legislative funds
- ✓ Physical space
- ✓ Equipment
- ✓ Quarterly meetings
- ✓ Collaborate services
- ✓ Internal evaluations
- ✓ Evaluation meetings

OUTPUTS

- ✓ Case plans & leading measures
- ✓ Expanded skill set
- ✓ Degrees, certifications, or licenses earned
- ✓ Identification documents obtained
- ✓ Basic needs met
- ✓ Stabilizing factors maintained
 - Housing
 - O Employment/ education
 - O Mental health management
 - O Substance use management
 - Family/ supportive relationships
- ✓ Increased
 - O Attitudinal scale scores
 - Marketability
 - O Pro-social resolve
 - Social supports
- ✓ Institutional navigation skills
- ✓ Employment obtained
- ✓ Increased pro-social connections
- ✓ Community integration







Associated Builders and Contractors









Community Alliance Rehabilitation Services



Community Justice Center









Mental Health Association



Metropolitan Community College







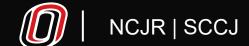


Midland University



Persevere









Project Reset – Nebraska Center for Workforce Development and Education

Opening Doors at the Center for People in Need









ReConnect Inc.











Western Alternative Corrections, Inc. – Bristol Station

York University





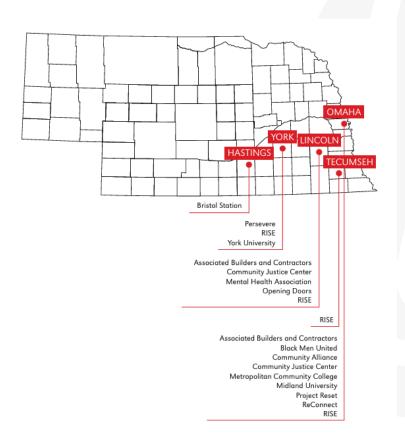
SINCE 1890







VLS Service Geographic Reach







Participant Demographics

18% Female

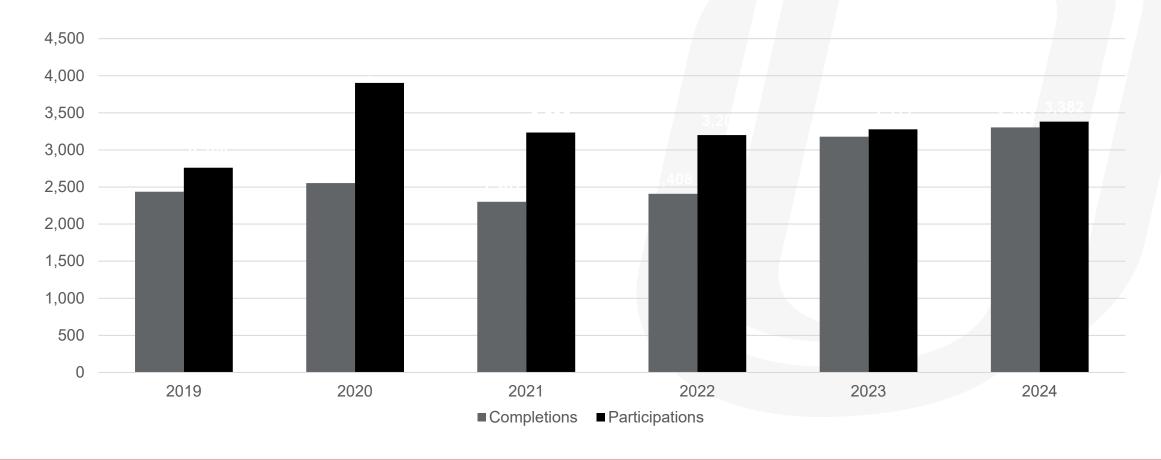


82% Male

- Age
 - 19% 30 and younger
 - 66% 31-49
 - 15% 50 and older
- Race & Ethnicity
 - 33% Black
 - 12% Hispanic
 - 7% Other
 - 51% White



Completions and Participations Since Fiscal Year 2019







VLS at a Glance

12,817 participants served

40% participate in VLS

Average participant works with three programs

87% complete programming

Increases of prosocial attitudes

VLS more likely to obtain employment

VLS participants
earn more
money on
average

Comparable recidivism

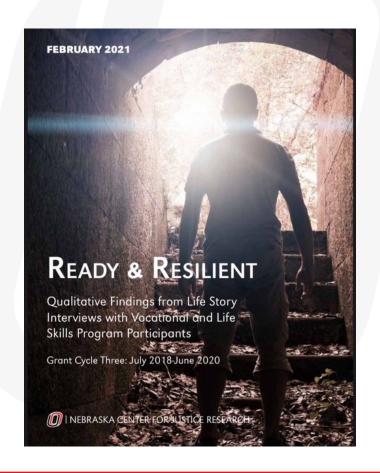






Special Topic Evaluations











VLS Quarterly Meetings



- Welcome to people working in reentry
- May 2, 2025, at 9 am
- Attend if you would like to learn more
- Email me to be added to invite list
 - ktowne@unomaha.edu
- NDCS contacts
 - Trisha Larkin, Vocational & Life Skills Program Manager – Reentry
 - trisha.larkin@nebraska.gov
 - Dr. Janee Pannkuk, Assistant Deputy Director

 Reentry

Janee.pannkuk@nebraska.gov







Any Questions?



- https://www.facebook.com/Ne braskaJustice
- https://www.unomaha.edu/coll ege-of-public-affairs-andcommunity-service/nebraskacenter-for-justiceresearch/vls/index.php





Post-Release Supervision

Post-Release Supervision

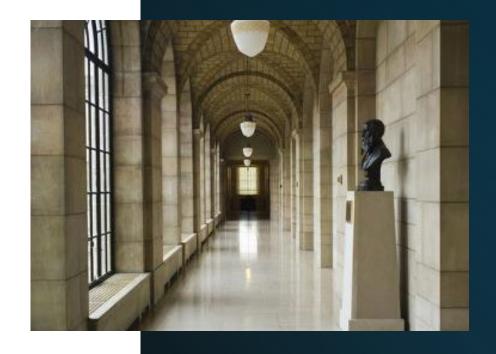
Nebraska Administrative Office of the Courts and Probation 5/8/25

Hazel Delgado, Director of Research and Data Brandon Helding, Research and Data Specialist Gene Cotter, Probation Administrator Shane Stutzman, Assistant Deputy

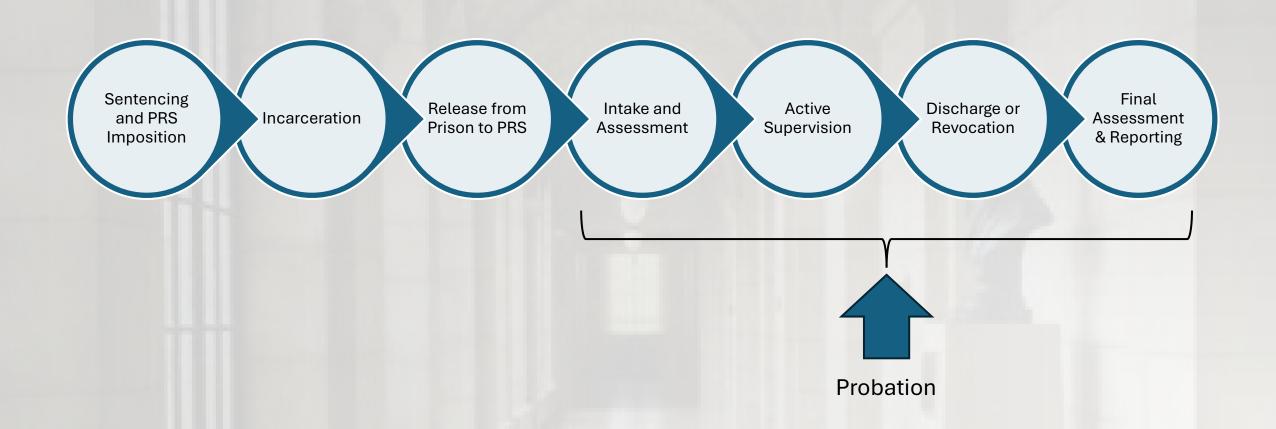


Agenda

- Overview of Post-Release Supervision (PRS)
 Flow
- Before PRS
- PRS overview
- PRS Initial Risk Evaluation
- PRS Vouchers
- PRS Discharges and Sanctions
- PRS Final Risk Evaluation



Post-Release Supervision Flow



Before Post-Release Supervision (PRS)

Sentencing and PRS Imposition

- A judge sentences the individual to a term of incarceration followed by a mandatory PRS term (typically 9 to 12 months).
- PRS is statutorily required by §29-2204.02 for certain lowerlevel felonies (e.g., Class IV).
- The sentence is structured as:
 - Prison term → Mandatory PRS term

Incarceration

- The individual serves the prison portion of their sentence.
- There is minimal or no prerelease programming offered in most cases.

Release from Prison to PRS

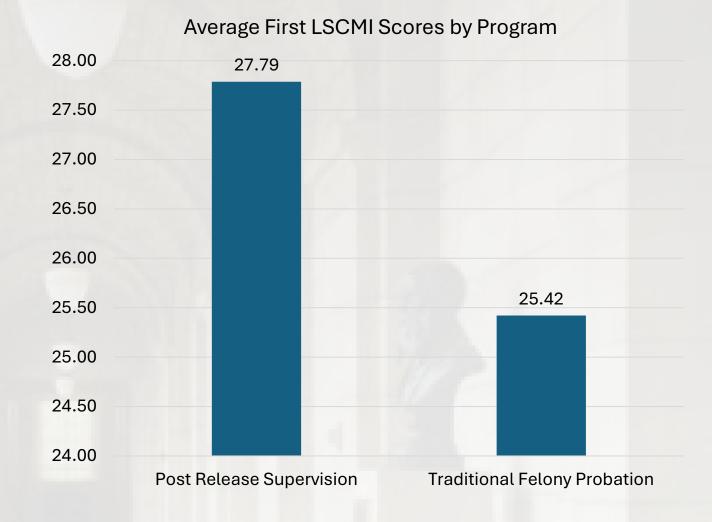
- upon release, the individual begins Post-Release Supervision under the Nebraska Office of Probation Administration.
- A transition plan may be in place, but this varies by case.



Risk Scores upon Intake (First LSCMI Scores)

 PRS clients had higher initial LSCMI scores (27.79) compared to Traditional Felony Probation clients (25.42)

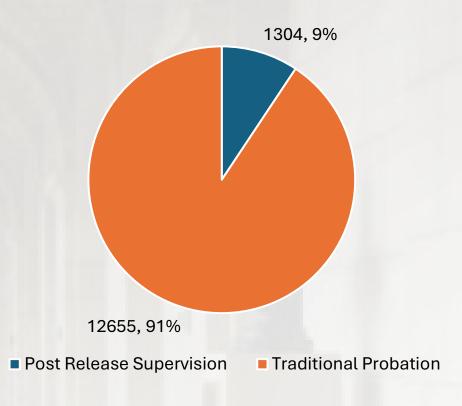
 Indicates PRS clients enter supervision with generally higher criminogenic risk



Post-Release Supervision (PRS) Overview

- PRS is administered by the Administrative Office of Courts and Probation.
- Focuses on reintegration, public safety, and reduced recidivism.
- Applies to individuals with lowerlevel felony offenses.
- Programming is matched to individual risk level and needs to ensure effectiveness.

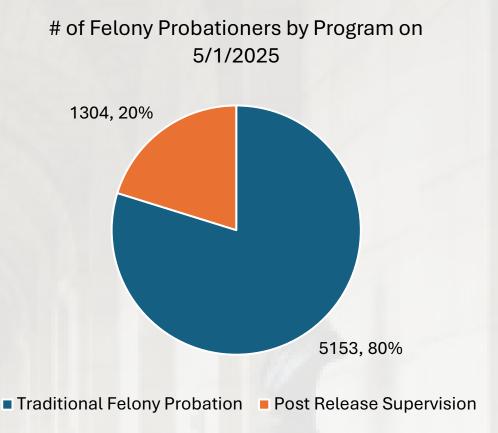
Current Adult Probation Population 5/1/2025



PRS Population

 Tailored to medium- and high-risk individuals (as assessed by the LSCMI tool).

 Applies to individuals with lowerlevel felony offenses.



PRS Programs and Services

- Focus on Evidence-Based Interventions
 - Programs are selected based on research showing they reduce recidivism.
 - They are designed to address criminogenic needs (factors most associated with criminal behavior).



Types of Services Offered to PRS



- Budgeting
- time management
- parenting
- daily living skills





- GED classes
- literacy programs
- support for continuing education



Employment

- Services Job training
 - Resume building
 - connections to employers



Behavioral Health Services

- Individual and group therapy often focused on:
- Substance abuse
- Anger management
- Cognitivebehavioral therapy (CBT)



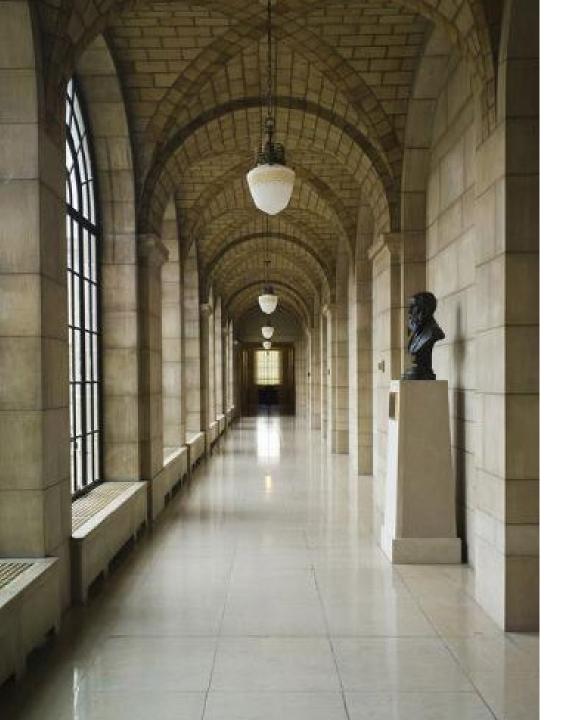
sistance

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 \triangleleft

Housing

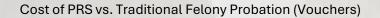
- Help securing stable housing
- often in collaboration with community partners.

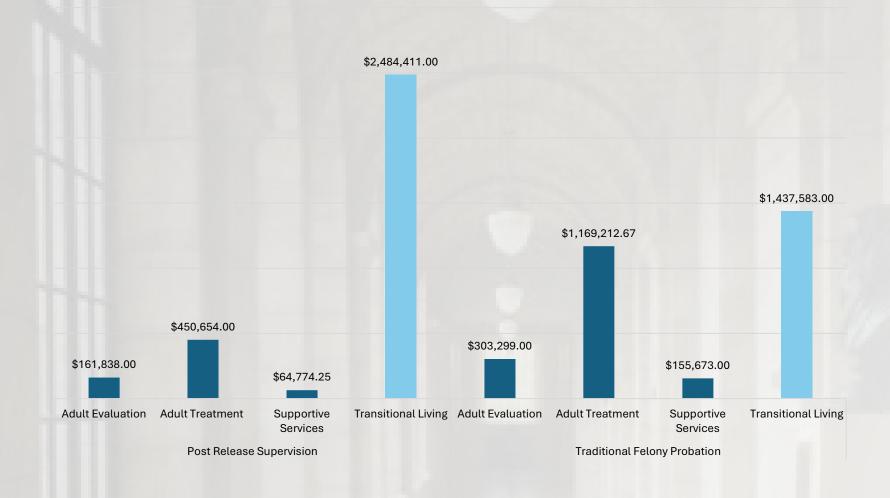


Service Delivery

- Delivered Through Reporting & Service Centers
 - These centers are community-based facilities run by Nebraska Probation.
 - They provide structured environments for individuals to receive services and be supervised.
- In Calendar Year 2024, there were 87,535 reporting center visits by 8,554 probationers.
- Vouchers (services) to probationer ratio:
 - Transitional living: 2.67:1
 - Adult treatment: 1.94:1
 - Adult Evaluation: 1.07:1

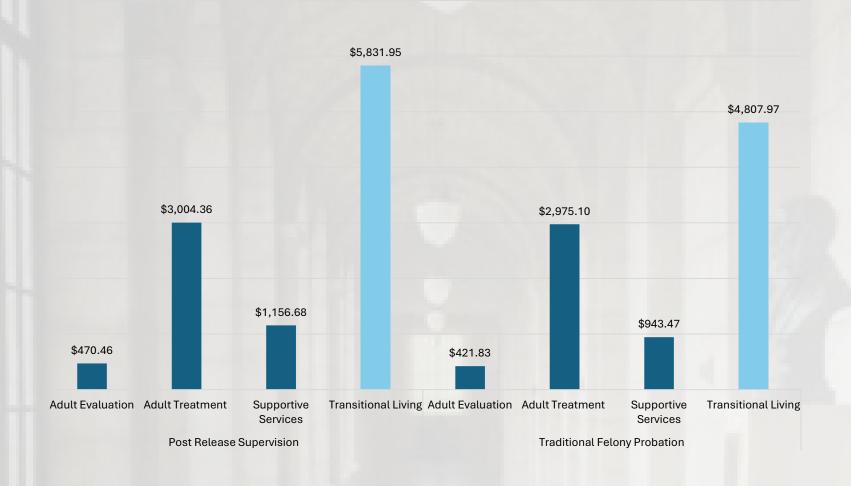
The Cost





The Cost (cont.)

Cost of PRS vs. Traditional Felony Probation PER INDIVIDUAL (Vouchers)



Sanctions

	Custodial Sanctions	Administrative Sanctions
Nature of Sanction	Confinement-based (jail or detention facility)	Non-custodial, supervision-based measures
Typical Examples	- County Jail stays (short-term incarceration)- Department of Corrections incarceration	- Increased reporting requirements- Electronic monitoring- Curfews or restrictions- Community service
Legal/Statutory Basis	Governed under Neb. Rev. Stat. §§29-2267, 29-2268	Governed under Neb. Rev. Stat. §§29-2266.01, 29-2267
Authority to Impose	Ordered by Court (Judicial authority)	Probation Officer discretion or internal review

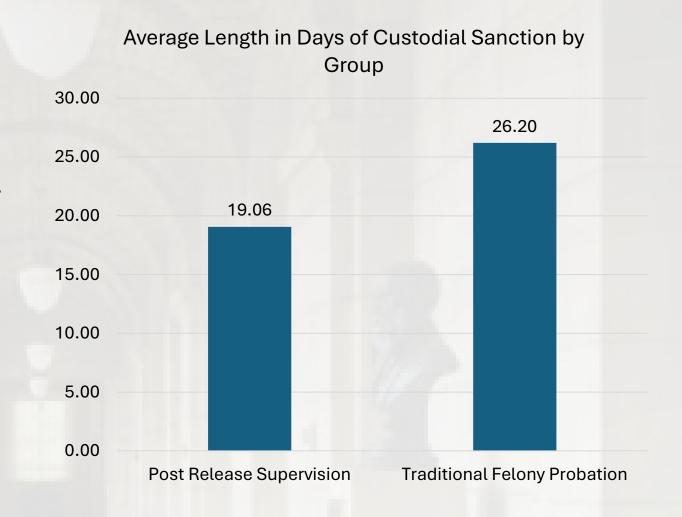
Custodial Sanctions

 Average number of sanctions per probationer:

• PRS: 1.94

Traditional Felony Probation: 2.04

 Implication: PRS involved fewer average custodial sanctions, and were slightly shorter when they occurred



Note: this excludes probationers sent to another state, revoked to traditional probation, or given a fine instead of a revocation

Revocations

PRS Revocations:

New felony offenses: 22

new misdemeanor offenses: 20

technical violations: 20

Balanced distribution

Traditional Felony Probation Revocations:

new felony offenses: 33

new misdemeanor offenses: 31

· technical violations: 38

 Technical violations are the most frequent reason for revocation among Traditional Felony Probation clients

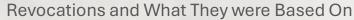
 Traditional Felony Probation shows higher absolute numbers of revocations across all violation types compared to PRS. -higher frequency of

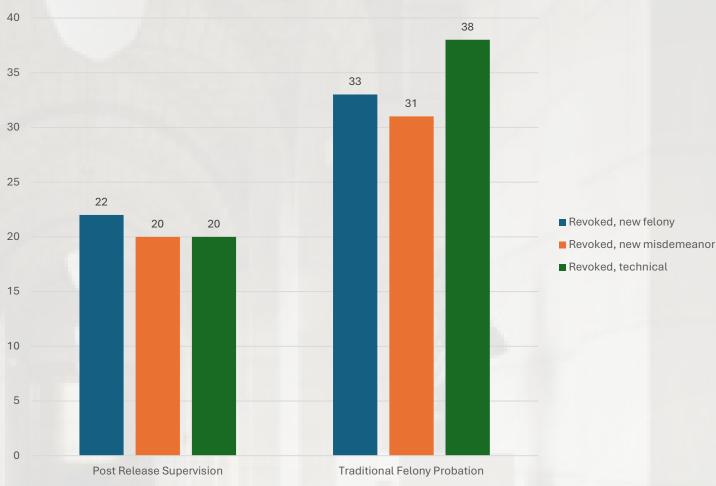
· new felony offenses difference: 11

new misdemeanor offenses difference:
 11

· technical violations difference: 18

• Largest difference in technical violations





Revoked to...

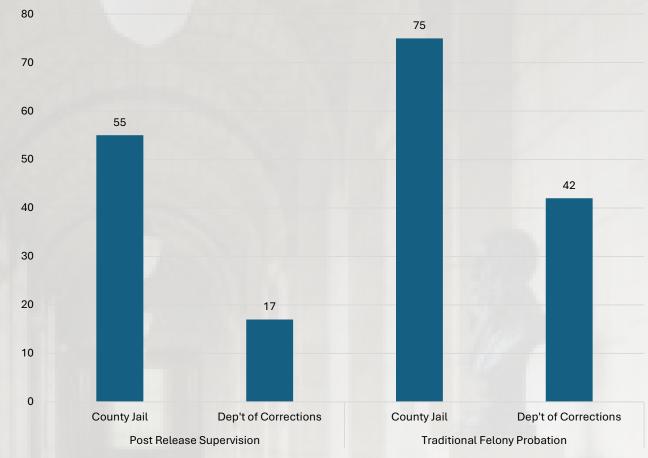
Revocations to County Jail

- Traditional Felony Probation: 75
- PRS: 55
- Difference: 20
- 36.4% higher frequency of county jail revocations for Traditional Felony Probation

• DCS

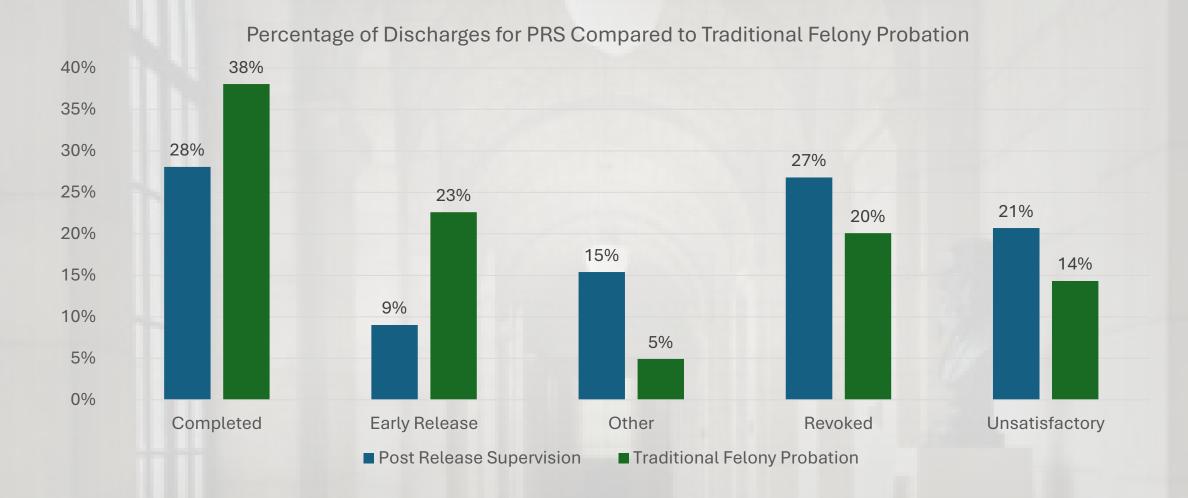
- Traditional Felony Probation: 42
- PRS: 17
- Difference: 25
- 147% higher frequency of DCS revocations for Traditional Felony Probation than PRS clients.





Note: this excludes probationers sent to another state, revoked to traditional probation, or given a fine instead of a revocation

Discharges



Final Assessment

• Both PRS and Traditional Felony Probation had lower LSCMI scores upon program completion compared to program intake

PRS: from 27.79 to 22.71

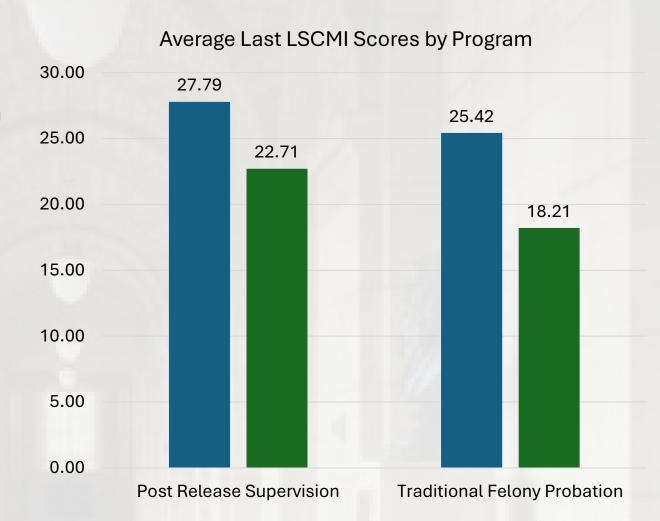
Traditional Felony Probation: 25.42 – 28.21

Traditional Felony Probation showed greater decreases

• Traditional Felony Probation: 7.21 decrease

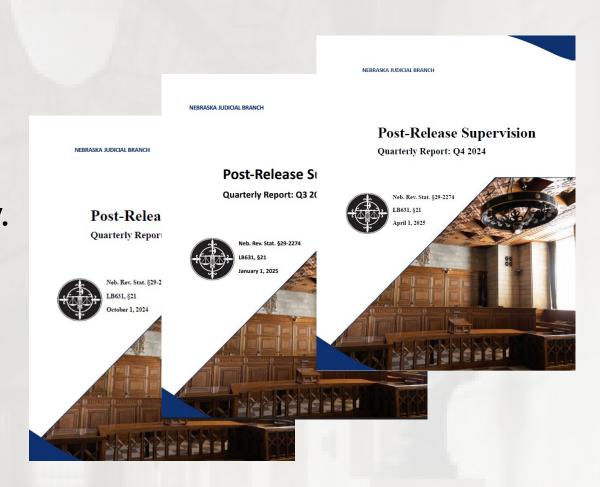
PRS: 5.08 decrease

• But, the Traditional Felony Probation started higher so there was more room to decrease (that is, there were potential ceiling effects)



Reporting

- Post-Release Supervision, Quarterly Report
- In compliance with Neb. Rev. Stat. §29-2274, LB63, beginning October 1, 2024, the AOCP submits a quarterly report to the Legislature.



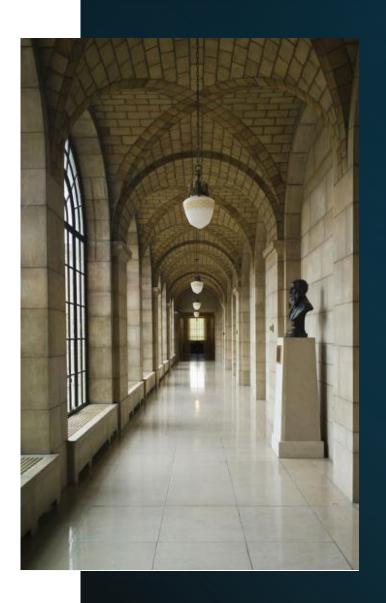
Summary

- LSCMI Scores
 - PRS clients show higher initial risk (27.79) than
 - Traditional Felony Probation (25.42).
- Revocations
 - PRS revocations evenly distributed across felonies (22), misdemeanors (20), and technical violations (20)
 - Traditional Felony Probation revocations are higher across all categories; notably technical violations (38, +18 vs. PRS).
- PRS probationers had fewer (1.94 vs. 2.04) and shorter custodial sanctions than Traditional Felony Probation clients
- Both PRS and Traditional Felony Probation groups reduced LSCMI scores by program end (PRS: -5.08; Traditional: -7.21), indicating effective interventions



PRS Impact

- Earlier the intervention the better the result with PRS (for a better overall system)
- County jails hold probationers accountable
- Individuals who complete programming successfully generally show reduced risk scores.
- Successful engagement in services:
 - corresponds with better outcomes and fewer custodial sanctions.
 - corresponds with longer custodial sanctions only when they occur.
- Services are a cornerstone of the strategy to support individuals and protect community safety.



Community Supervision Services



Overview

- Pathway to Parole
- Population and Demographics
- Returns to Custody
- Transitional Living
- Employment
- Regional Offices

Pathway to Parole

Meet with

Assess

Complete

Sentenced

Requirements

Incarceration Eligibility – half of Discretionary minimum term Parole Granted Parole Granted Within 24 (every 6 hours Months)

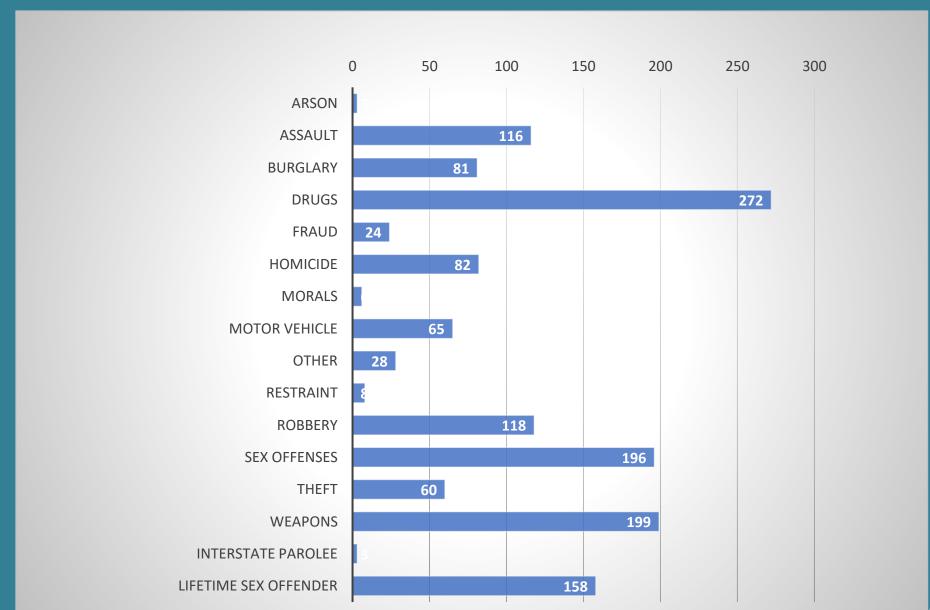
Parole Risk Level Provide Structured within 24 (every 6 hours months)

Average Length of Stay Prior to Release on Parole

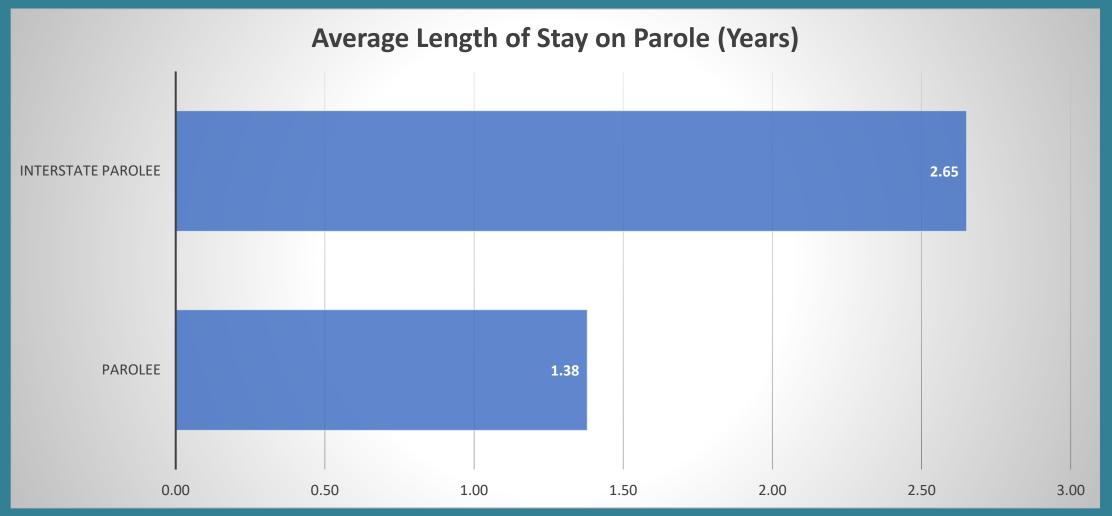
Average length of stay – overall 3.5 years

Average length of stay – prior to parole 5.6 years

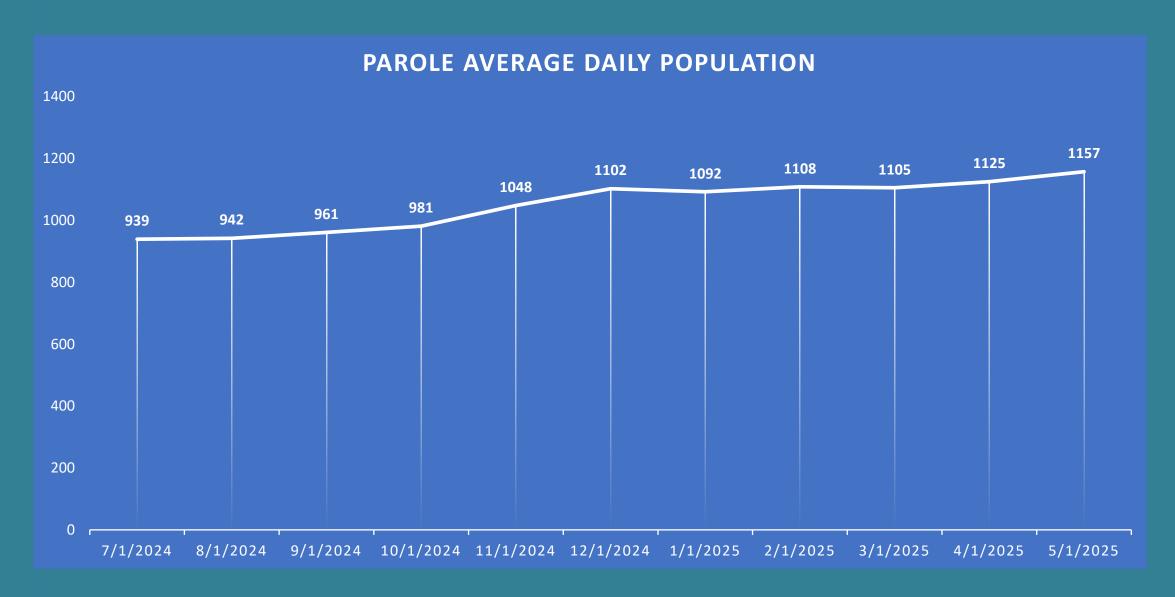
Most Serious Offense



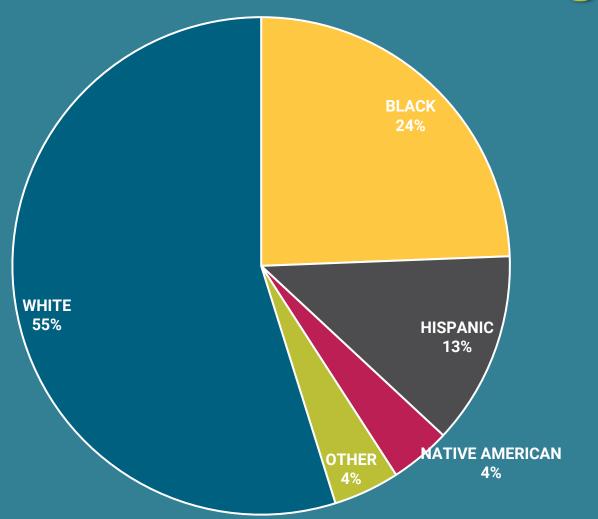
Average Length of Time on Supervision



Average Daily Population



Community Supervision by Race/Ethnicity

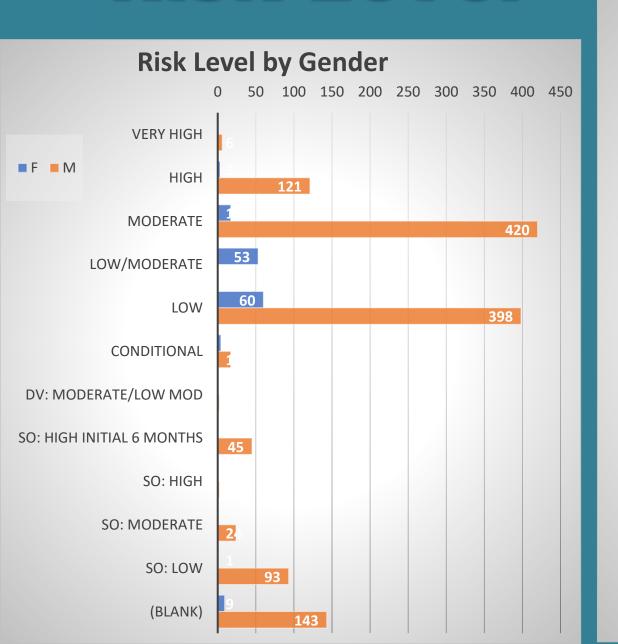


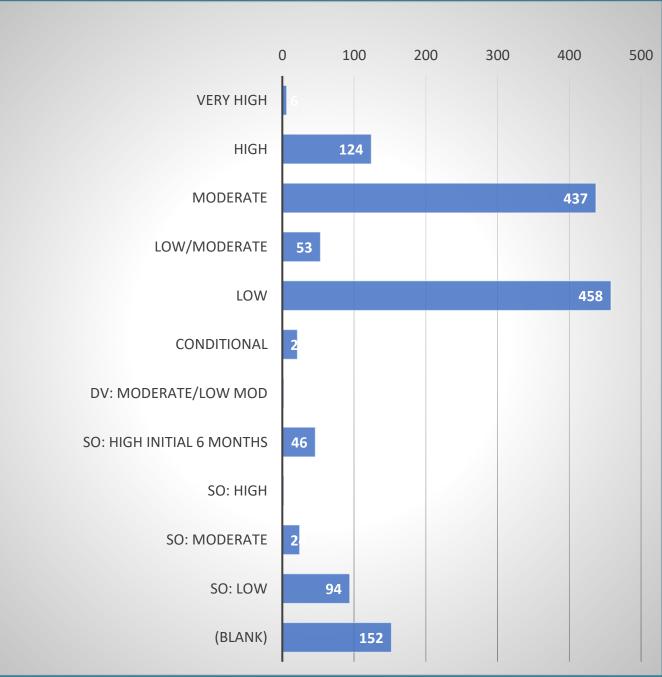
Community Supervision by Gender

Current Parole Population by Gender and Parole Group



Risk Level

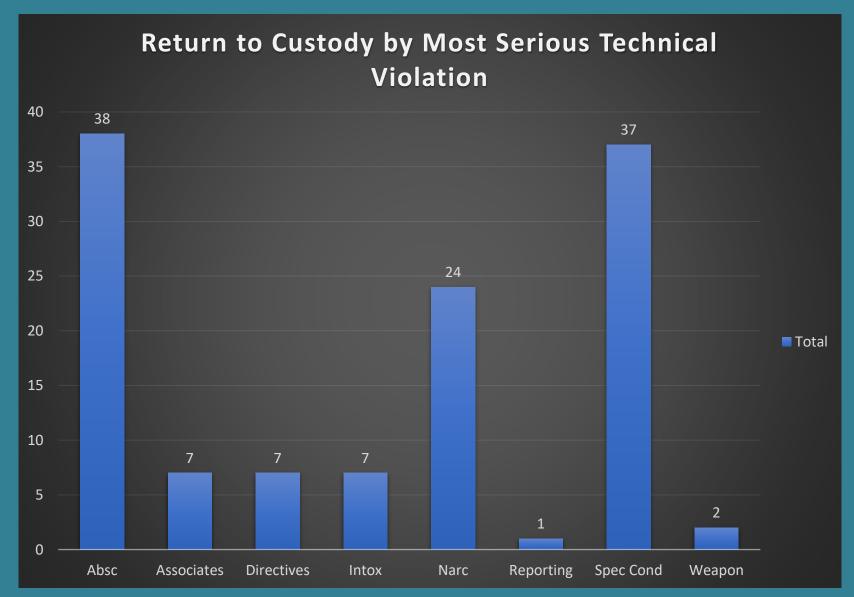




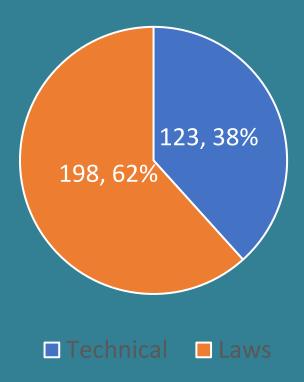
Returns to Custody



Returns to Custody



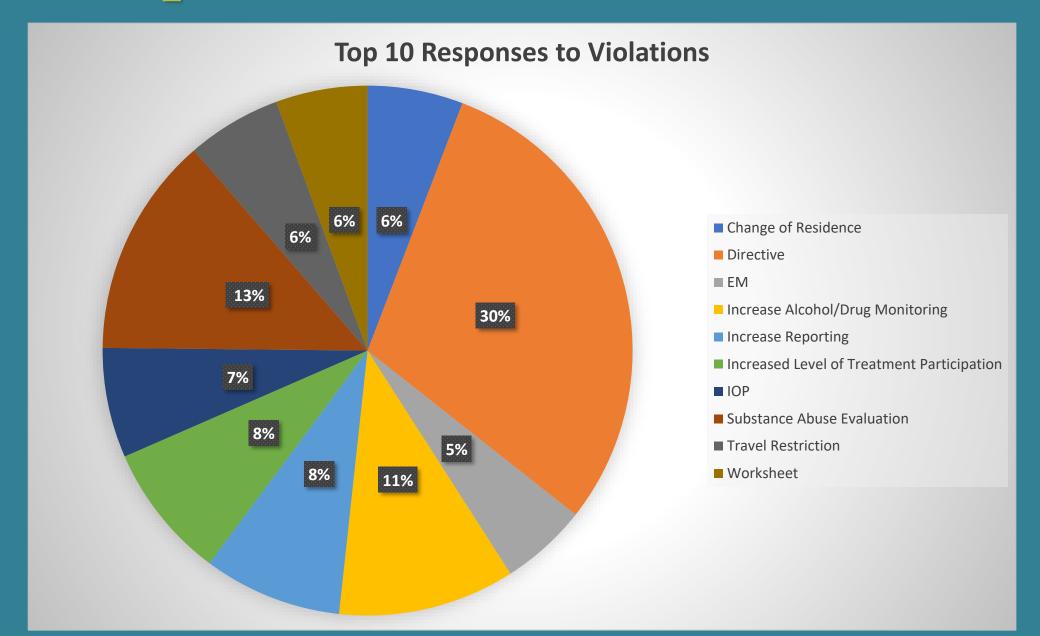
Returns to Custody July 2024--May 2025



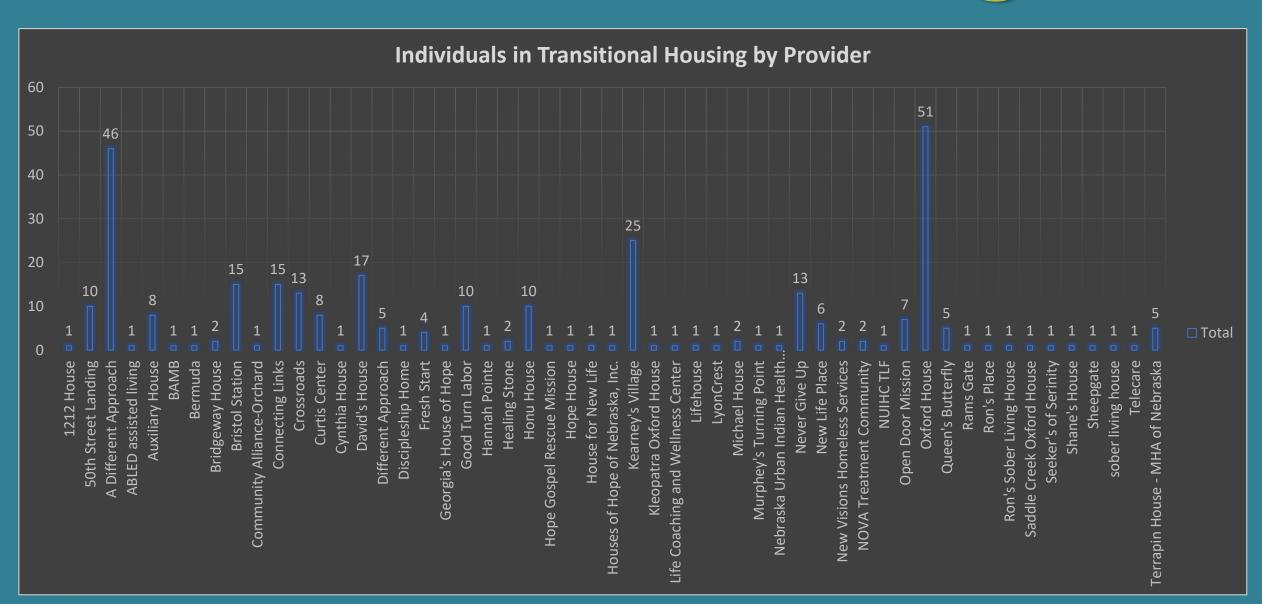
Violation Matrix

		Risk Level			
		Low	Moderate	High	Extremely high
uo	Low	Low Response	Low Response	Medium Response	High Response
of Violation	Medium	Low Response	Medium Response	Medium Response	Very High Response
Severity o	High	Medium Response	Medium Response	High Response	Very High Response
Se	Very High	Medium Response	High Response	Very High Response	Very High Response

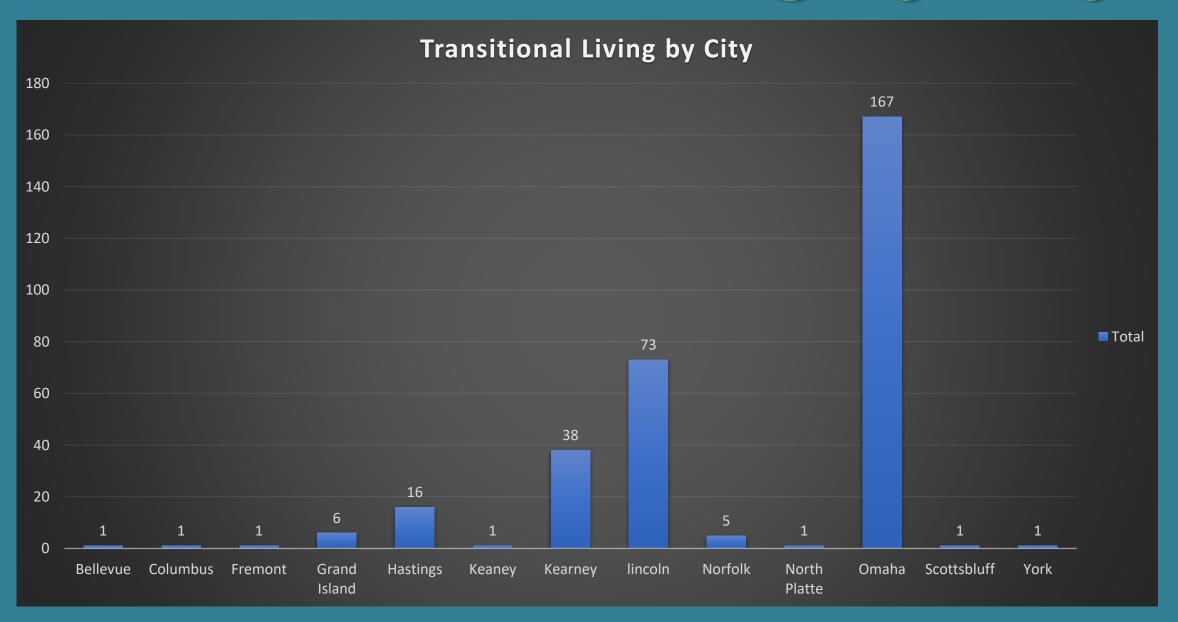
Responses to Violations



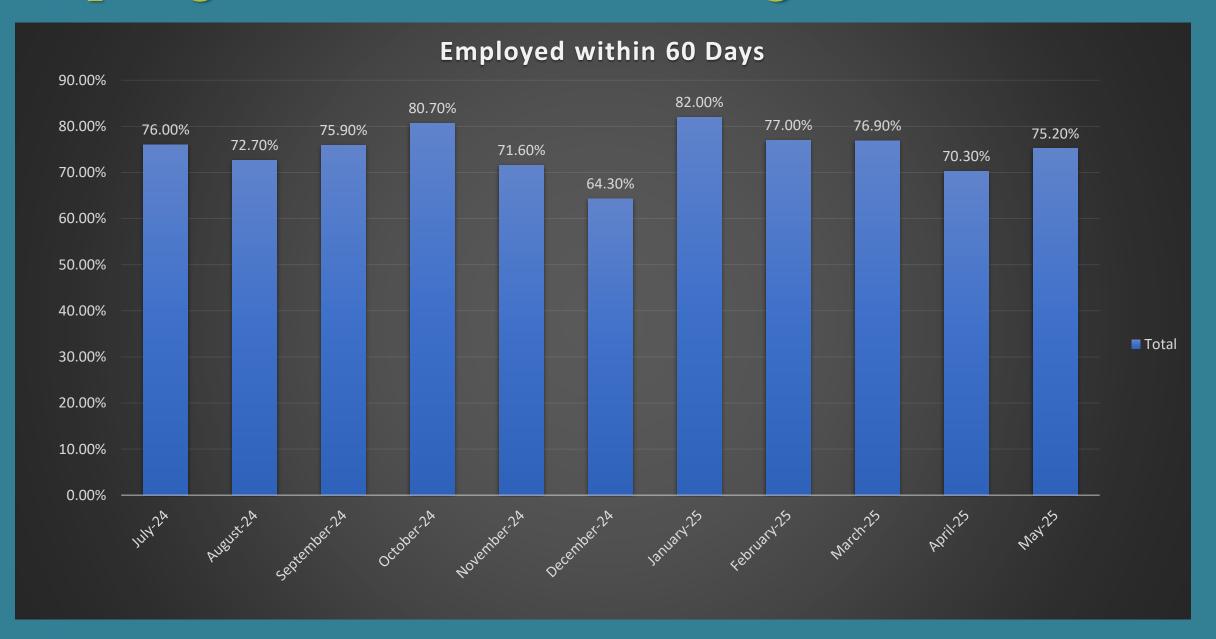
Transitional Living



Transitional Living by City



Employed Within 60 Days of Release



Regional Offices

Regional Office	Parole Officers/Staff
Omaha (Washington, Dodge, Saunders)	15
Lincoln (Gage, Jefferson, Otoe, Johnson, Pawnee, Richardson, Nemaha)	14
Northwestern (Grand Island, Norfolk, Scottsbluff, Hastings, Kearney, North Platte)	13



Probation Service Definition

ADMINISTRATIVE OFFICE OF PROBATION

SERVICE NAME	Transitional Living – Level 1
Category	Non-treatment Non-treatment
Setting	Residential
Facility License	As required by local municipal codes and state regulations
Service Description	Supportive, temporary housing, to promote self-sufficiency and transition to independent living.
Service Expectations	 Orientation for new residents upon admission. Orientation shall include explanation of policies and procedures, house rules, grievance process, etc. Orientation shall also address any immediate needs and begin to prepare the individual to transition into long-term safe, stable housing to promote abstinence within the community. An individualized, comprehensive transition plan must be developed within seven (7) days of admission and will include the individual, probation officer and other stakeholders. Items to be addressed in the transition plan include successful reintegration into productive daily activities such as work, school and/or family living, including the establishment of individual social supports to enhance recovery and stability, to include those identified in Probation's Success/Risk Reduction Plan The provider, individual and officer shall review and update the transition plan at a minimum of every 14 days. The provider will utilize the online web portal for required reporting including documenting transition plans and overall case management. Providers will verify and document daily residency and whereabouts to be provided upon request by the State of Nebraska Probation Staff. Individuals receiving financial support are subject to random searches and seizure of the Probationer's person, premise or vehicle upon request of a Probation Officer or a law enforcement officer. Services must be trauma informed, culturally sensitive, age and developmentally appropriate and incorporate evidence-based practices. Providers must ensure a safe & secure building free from danger or the risk of harm with continuing effort made to eliminate potential hazards.

	 The provider will require individuals to be accountable to probation requirements and engage in ongoing communication with supervising officers in regards to case plans; specifically the provider will report instances when an individual on probation is suspected to be under the influence of alcohol or any other mood-altering substances, when an individual on probation does not stay at facility overnight, and/or suspected unlawful behavior. Policies, house rules, program requirements, etc. cannot conflict with a written court order or other Probation requirements. Medication policies shall align with any/all State and Federal licensing requirements. Deposit and/or fee requirements are prohibited while an individual receives financial assistance through any Transitional Living voucher. There shall be no policies requiring an individual commit to living at the house/facility beyond the 84 day financial assistance period. Adhere to all applicable state laws and regulations that govern Transitional Living facilities.
Service Frequency	24 hours/day, 7 days/week
Length of Stay	Individualized based on needs of individual; Probation will provide financial assistance for up 12 Weeks (84 days)
Staffing	 Paid Director to direct staff as needed to meet all responsibilities. One (1) awake staff during sleeping hours (10pm-6am) with on-call availability for emergencies to meet the needs of the individuals served 24 hours per day, seven (7) days per week. Paid staff, volunteers, and House Managers cannot be under community supervision or convicted of a criminal infraction within the last six months. All staffing changes, including changes to house managers, primary contacts and responsible parties, will be updated in the online web portal within 48 hours of staff change. This service requires Criminogenic Continuing Education Hours ⋈ Yes ⋈ No
Hours of Operation	24 hours per day, seven (7) days per week.

Service Desired Outcomes	The individual has demonstrated participation and engagement in services.
	The individual has developed support systems to help maintain stability in the community.
	Individual has substantially met transition plan goals and objectives.
	Individual has improved daily functioning and has reduced criminogenic risk.
	Individual has identified long-term, safe and stable housing.
	Provider has coordinated with other professionals as needed.
Unit and Rate	Per day; see rate sheet



Probation Service Definition

ADMINISTRATIVE OFFICE OF PROBATION

SERVICE NAME	Transitional Living – Level 2
Category	Non-treatment Non-treatment
Setting	Residential
Facility License	As required by local municipal codes and state regulations
Service Description	Supportive, temporary housing, which includes services to promote self-sufficiency and transition to independent living.
Service Expectations	 Orientation for new residents upon admission. Orientation shall include explanation of policies and procedures, house rules, grievance process, etc. Orientation shall also address any immediate needs and begin to prepare the individual to transition into long-term safe, stable housing to promote abstinence within the community. An individualized, comprehensive transition plan must be developed within seven (7) days of admission and will include the individual, probation officer and other stakeholders. Items to be addressed in the transition plan include: successful reintegration into productive daily activities such as work, school and/or family living, including the establishment of individual social supports to enhance recovery and stability, to include those identified in Probation's Success/Risk Reduction Plan The provider, individual and officer shall review and update the transition plan at a minimum of every 14 days. On-site Case Management to provide services which promote self-sufficiency through employment support, promoting abstinence, establishing community supports to address basic needs (food, clothing, hygiene) through referrals and warm handoffs and maintaining ongoing accountability; case management will be documented in the regularly updated transition plans. The provider will utilize the online web portal for required reporting including documenting transition plans and overall case management. Providers will verify and document daily residency and whereabouts to be provided upon request by the State of Nebraska Probation Staff.

	 Individuals receiving financial support are subject to random searches and seizure of the Probationer's person, premise or vehicle upon request of a Probation Officer or a law enforcement officer. Services must be trauma informed, culturally sensitive, age and developmentally appropriate and incorporate evidence-based practices. Providers must ensure a safe & secure building free from danger or the risk of harm with continuing effort made to eliminate potential hazards. Individuals must have secure personal property storage available on site. The provider will require individuals to be accountable to probation requirements and engage in ongoing communication with supervising officers in regards to case plans; specifically the provider will report instances when an individual on probation is suspected to be under the influence of alcohol or any other mood-altering substances, when an individual on probation does not stay at facility overnight, and/or suspected unlawful behavior. Policies, house rules, program requirements, etc. cannot conflict with a written court order or other Probation requirements. Medication policies shall align with any/all State and Federal licensing requirements. Deposit and/or fee requirements are prohibited while an individual receives financial assistance through any Transitional Living voucher. There shall be no policies requiring an individual commit to living at the house/facility beyond the 84 day financial assistance period. Adhere to all applicable state laws and regulations that govern Transitional Living facilities.
	Program plan required ⊠ Yes □ No
Service Frequency	24 hours/day, 7 days/week
Length of Stay	Individualized based on needs of individual; Probation will provide financial assistance for up 12 Weeks (84 days)
	 Paid Director to direct staff as needed to meet all responsibilities. One (1) awake staff during waking hours (days) and sleeping hours (overnight) with on-call availability for emergencies to meet the needs of the individuals served 24 hours per day, seven (7) days per week. Paid staff, volunteers, and House Managers cannot be under community supervision or convicted of a criminal infraction within the last six months. All staffing changes, including changes to house managers, primary contacts and responsible parties, will be updated in the online web portal within 48 hours of staff change. This service requires Criminogenic Continuing Education Hours
Hours of Operation	24 hours per day, seven (7) days per week.
Service Desired Outcomes	The individual has demonstrated participation and engagement in services.

	 The individual has developed support systems to help maintain stability in the community. Individual has substantially met transition plan goals and objectives.
	 Individual has improved daily functioning and has reduced criminogenic risk. Individual has identified long-term, safe and stable housing.
	Provider has coordinated with other professionals as needed.
Unit and Rate	Per day, see rate sheet